


1995 ANNUAL REPORT





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TOWN REPORT

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TOWN OF MARLBOROUGH

ANNUAL REPORT

Background information

Township chartered in 1752 by the Masonic Proprietors' agent as "Monadnock No. 5". Lots were drawn in 1762, and were first settled two years later. The Town was incorporated in 1776.

Population 2011; Households 856

Location: Latitude 42° 52' North, Longitude 72° 12' West

Elevation above sea level: 730 feet.

Area of Land: 20.5 square miles Water: 0.2 square miles

Political Representatives

U.S. Senators:

Honorable Robert Smith
Senate Office Building
Washington, D.C. 20510
Phone: 202-224-2841
Local Office: 46 South Main Street
Concord, N.H. 03301
Phone: 228-0453

Honorable Judd Gregg
Senate Office Building
Washington, D.C. 20510-2904
Phone: 202-224-3324
Local Office: 125 North Main Street
Concord, N.H. 03301
Phone: 225-7115

U.S. Congressman, 2nd N.H. District:

Honorable Charles Bass
1728 Longworth House Office Bldg.
Washington, D.C. 20515
Phone: 202-225-5206
Local Office: 142 North Main Street
Concord, N.H. 03301
Phone: 226-0249



Political Representatives (Continued)

Governor of New Hampshire:

Governor Steve Merrill
Office of the Governor
State House
Concord, N.H. 03301
Phone: 271-2121

Executive Council, District 2: Councilor Peter Spaulding
State House, Room 207
Concord, N.H. 03301
Phone: 271-3632

State Senator, District 10:

Senator Clesson J. Blaisdell
State House, Room 120
Concord, N.H. 03301-4951
Phone: 271-3207

Personal appointments in Keene, Phone: 358-3322

Representatives to the General Court:

Honorable Daniel Burnham
P.O. Box 496
Dublin, N.H. 03444-0496
Phone: (H) 563-8629

Honorable Stephen G. Avery
P.O. Box 495
Dublin, N.H. 03444-0495
Phone: (H) 563-8801

TOWN OFFICERS

Selectmen	Chairman Glover E. Howe, Jr. '98 Robert L. Bennett '97; David E. Cheney '96 Administrative Assistant - Laurent J. Biron	Recreation Committee Kathie Sullivan '96, Jolene Miner '98, Susan Robbins '97 Stephen L. Hart '98, Jeffrey Castor '98, Wilfred Besaw '98	Chairman Jim Velez '97
Town Clerk-Tax Collector	Patricia R. Derby '96 Ila E. Walton	Recycling/Transfer Center Supervisor Recycling/Transfer Center Employees Paul Laurendeau, Leo Lamoureux, Albert Greene	Franklin D. Pelkey Linwood B. Croteau
Deputy Town Clerk-Tax Collector		Water/Sewer Commissioners	The Board of Selectmen
Town Treasurer	Charlotte M. Crowell '98	Fire Wards	Chief Carl E. Russell '96, Edward H. Wilson '98 Wayne F. Crowell '97, Clarence H. Batchelder '97 Linwood B. Croteau '98
Moderator	Edward C. Goodrich, Jr. '96	Deputy Forest Fire Wardens	Carl E. Russell, Edward H. Wilson Wayne F. Crowell, Clarence P. Beauregard, Michael Goodwin
Director of Public Works	Harry Patnode, Jr.	Police Chief	Ernest J. Bashaw
Highway Department Employees	Richard Patnode, Brian Tarr	Police Officers	W. Garrett Chamberlain Paul Bertolami, Eric J. Hood Secretary - Geraldine Dunn School Patrol - Donna Rendenna Animal Control - Police Officer on Duty
Trustees of Trust Funds	Oliver F. Derby '98 Barbara H. Frechette '96, E. Anne Burlin '97	Frost Free Library Trustees	President Gilda Goodrich '96 Marcia Legru, Treas '97, Anna Tilton '98 Robert L. Bennett '97, Glover Howe, Jr. '98, David E. Cheney '96 Rufus Frost III, Rev. Pierre Baker, Rev. Dawn Garrett-Larsen
Cemetery Trustees	Alphonse Despres '97, Michael H. Ball '98 Corinne A. Bennett '96	Frost Free Library Staff	Lisa Bearce, Director Joan Wheeler, Assistant, Paul A. Laurendeau, Custodian Dolores Biron, Alternate Assistant
Welfare Administrator	Susan Beffa	Supervisors of the Checklist	Lawrence W. Robinson '00 William F. Cummings '98, Charles W. Porter '96
Health Officer	Justine Torelli	Conservation Commission	Charles R. Buffler, Secretary, Ernest Linders
Sexton	Elmer A. Grover '96	Inspectors: Building	Christopher Robbins David Redfield Peter W. Henry
Auditor	Vachon, Clukay & Co., PC	Electrical	
Planning Board	Chairman Kenneth Kerber '96 Selectman Robert L. Bennett, E. Anne Burlin, Secretary Robert J. Steinert '98, Kathleen Oliver '98, James Bearce '96 Scott Butler '96, George Hulihan '97	Plumbing	
Zoning Board of Adjustment	Chairman Robert Heald '98 E. Anne Burlin '98, Sandra Helgeland '97 Scott M.H. Swanson '96, Frank Knight '97 Russell Brandwein '97, Frank Buckbee '96, Richard Butler '97	Southwest Solid Waste District Representative	John E. Lecraw
Municipal Property Committee	Board of Selectmen	Southwest Region Planning	
Heritage Commission	Chairman Richard Butler Jane Butler, Priscilla Richardson, Jean Packard, Helen E. Wilson Edward Wilson, Jr., Allan Williams, Elizabeth Richards	Commissioners	Glover Howe, Jr. and Laurent J. Biron
		Transportation Advisory Committee	Laurent J. Biron
		Housing Advisory Committee	Vacant
		Natural Resource Advisory Committee	Michael Krinsky

GENERAL INFORMATION

TOWN HALL: Selectmen 876-3751
Town Clerk 876-4529
TDD Service: Call 1-800-735-2964
for Relay New Hampshire
Office Hours:
Monday 9 A.M. to 4:30 P.M.
7 P.M. to 9:00 P.M.
Tuesday 9 A.M. to 4:30 P.M.
Wednesday 9 A.M. to 12 Noon
Thursday 9 A.M. to 4:30 P.M.
Friday 9 A.M. to 2:00 P.M.

Welfare Office at Lambert Building
157 Main Street, Tuesday & Thursday
9 A.M. to Noon. Phone 876-4703

Planning and Zoning Board meets
second Tuesday each month. Office
hours at Lambert Building are Monday
night by appointment 7 - 9 P.M.
Call 876-4529 for appointment.

Police Office phone 876-3311. If
no answer call 911.

Highway Department - 876-4401

Landfill Open Friday 8 A.M. - 4 P.M.
Saturday 8 A.M. - 3:30 P.M.

Library Hours: Tues/Wed 2-8 P.M.
Thurs 10 A.M.-5 P.M.
Fri 2-5 P.M.
Sat 10 A.M.-4 P.M.

*** ATTENTION BOAT OWNERS ***

Your boat may be registered at John
Fletcher's Bait and Tackle Shop at 293
East Main Street. Boat taxes go to the
Town in which they are paid. Let's give
Marlborough the benefit of your boat
tax!

*** INVENTORY OF TAXABLE PROPERTY ***

Please return your Inventory promptly.
It is especially important that the
census portion be filled in completely.
This information is used for the school
census and to compute our State Revenue
Sharing. Inventories are due on April
15th, 1996. After that date, a minimum
penalty of \$10.00 applies.

IN CASE OF
EMERGENCY
CALL

911

GIVE NAME, PHONE #
AND LOCATION

ATTENTION DOG OWNERS

All dogs six months or older must be licensed by May 1, 1996. Licenses are available from the Town Clerk's Office at the Town Hall.

An animal population control fee is now part of the license fee. This money will be sent to the State and given to low income persons to have their dogs and cats sterilized. The fees are as follows:

\$6.50 for neutered or spayed animal
\$9.00 for female or male animal

Note: Persons over 65 years of age may license one dog for \$2.00.

Late Fees: \$1 per month shall be charged if fees are not paid by June 1, 1996.

Any owner keeping a dog contrary to the provisions of NH Statutes RSA 466 shall forfeit \$25 to the Town in which the dog is kept in addition to the above \$1 per month charge.

Also, Marlborough's leash law has been in effect since 1975.

THE FROST FREE LIBRARY IS YOUR SOURCE FOR FLOOD PLAIN MANAGEMENT INFORMATION

Publications include information on flood insurance, protecting a building from flooding, and community hazard mitigation. Contact the librarian for more information.

Additional assistance is also available at Marlborough Town Hall. Please contact:

Administrative Assistant/
Community Rating System Coordinator
Marlborough Town Hall
149 Main Street
Marlborough, N.H. 03455-0487
603-876-3751

SELECTMEN'S FOREWORD

The Departments of the Town were very busy this year with projects. The Public Works Department was involved in monitoring and inspecting the Pleasant Street sewer extension. The contractor was very efficient in his use of time and the job was quickly done at an excellent price. As it turned out, the bidding was done early in the season and was just over the \$100,000 mark. This allowed us to fund the project from surplus and we did not have to borrow funds from the State Sewer Revolving Fund. In the end, this saved money as we did not have to pay interest. The Water Department was also active with two separate projects. The Highland Street project provided a new six inch water line from the School Street pump house and provides a decent flow of water to the homes. It also provides increased fire protection with the new hydrant. The Canada Street project came upon us suddenly with the prospect of attracting a new wood working company. Since we desperately need improvement in our commercial tax base, we utilized the funds in the Water Department Expendable Trust to extend the water line across the Minnewawa Brook onto Canada Street. As a result of this decision, we now have a new company with a 6,000 square foot plant on the tax books. We are hopeful that the adjoining lots will be attractive to other companies now that both water and sewer lines are available. The Canada Street project was done by the Public Works crew and by undertaking the project in house, a lot of tax money was saved and they did the work in record time. We did learn, however, that getting a water line under the brook can be complicated because of the uncertainty of the river bed and convincing the Wetlands Board to approve the project.

Our other big accomplishment was further improvements of the Recycling Transfer Center (RTC) property. A new garage was built with in house and volunteer labor that helped keep the cost to a minimum. We also laid down the asphalt base coat for a road from the Roxbury Road to alleviate mud

problems in the spring. Our Center is becoming more attractive every year and Mr. Pelkey hopes to improve the appearance each year to make recycling even more attractive. In our opinion, it is working because we had a marvelous recycling rate of 53%. We invite you to review the Center report further in this Town Report for the details. GOOD WORK!!

The big project for the Selectmen this year was solving the space and accessibility problem for Town Offices. As fate would have it, the Buckbee property formerly known as Homestead Press became available with some 5,000 square feet of space and parking available, most of it on the ground level. We have also negotiated a sale of the Lambert property to offset the purchase of the new property, cutting the cost of the new building in half. This allows us the space to get everyone under one roof, cuts maintenance, utility and operating costs and solves our American with Disability Act (ADA) issues. We are very excited with this project because it solves our concerns for the next 20 or so years at a very minimum cost. The mortgage for this project will be for \$90,000 which we expect to fund over a maximum of ten years. We are funding this through a bank this time as we expect to be able to prepay this loan to cut the interest cost without penalties. We have programmed \$25,000 for renovations along with \$11,000 via the ADA grant to get us into the building. We know it will take more funds to do all the conversion, but our plan is to spread this out over the next two or three years to keep the effect on the tax rate minimized. As it now stands, the effect on the tax rate is about 16 cents for the coming year. This amount is totally within our operating budget which is essentially level funded. The Town appropriations did not grow with this project. The project is not the "Taj Mahal" that had been proposed for about a million dollars a few years ago, but we have long since realized that we could be far more modest and still meet our needs.

TOWN OF MARLBOROUGH

1996 WARRANT AND BUDGET

The State of New Hampshire

THE POLLS WILL BE OPEN FROM 1:00 P.M. to 9:00 P.M.

To the Inhabitants of Town of Marlborough, N.H., in the County of Cheshire in said State, qualified to vote in Town Affairs:

You are hereby notified to meet at the Marlborough School Gymnasium in said Marlborough on Tuesday, the twelfth (12th) day of March 1996, at 7:00 P.M. of the clock in the afternoon, to act upon the following subjects:

1. To choose all necessary Town Officers for the year ensuing, (by ballot).

2. To vote on the proposed Town Zoning Ordinance changes as shown on the attached ballot to this warrant.

3. To See if the Town will vote to raise and appropriate the sum of one hundred eighty five thousand dollars (\$185,000.00 gross budget) for the purchase and modification of a new Town Office Building and to authorize the issuance of not more than ninety thousand dollars (\$90,000.00) of bonds or notes in accordance with the provisions of the Municipal Finance Act (RSA Chapter 33) and to authorize the municipal officials to issue and negotiate such bonds or notes and to determine the rate of interest thereon; furthermore, to authorize the discontinuance of the Town Hall Capital Reserve Fund created for this purpose and withdrawal of \$15,000 plus accrued interest; additionally, to authorize the sale and disposition of the "Lambert Building" and property and apply the proceeds to this purchase, with the balance of the remainder to be raised by general taxation. The Selectmen recommend this appropriation. (2/3 ballot vote required).

4. To see if the Town will vote to cancel the authorization to borrow not more than ninety thousand dollars (\$90,000.00) from the State Revolving Fund authorized by Article 4 of the Warrant at the 1995 Town Meeting. The Selectmen recommend approval.

5. To see if the Town will vote to raise and appropriate the sum of \$1,139,893, which represents the posted operating budget (Form MS-6). Said sum is exclusive of all special articles addressed.

6. To see if the Town will vote to raise and appropriate the sum of ten thousand, three hundred fifty dollars (\$10,350.00) to rebuild the present Library parking lot, or to take any action relating thereto.

7. To see if the Town will vote to raise and appropriate the sum of five thousand, six hundred ninety-eight dollars (\$5,698.00) for the purpose of paying lease payment number #3 (final payment) on the Ford police cruiser authorized by Town vote in Article 8 at the 1994 Town Meeting. The source of said funds to be a withdrawal from the Farnum Fund.

8. To see if the Town will vote to raise and appropriate the sum of twenty seven thousand eight hundred dollars (\$27,800.00) of which a sum of thirteen thousand nine hundred dollars (\$13,900) will be the Town's portion of a matching commitment for Community Development Block Grant (CDBG) funds to correct accessibility deficiencies in the event that the Cheshire County ADA Project grant application is awarded by the New Hampshire Office of State Planning, or to take any action in relation thereto. (The approval of this article does not effect the community's existing or future CDBG applications. The Selectmen recommend this article. (Majority vote required).

9. To see if the Town will vote to accept Monadnock Court as a town road and accept the deed to the road as depicted on the plan developed by the Engineer at Clough, Harbour & Associates.

10. To see if the Town will vote to repeal Modification Number 197 to the New Hampshire State Social Security Agreement, approved on March 25th, 1980, which allowed services performed by election officials or election workers for each calendar year in which the remuneration paid for such services is less than \$100.00 to be excluded from Social Security taxes.

11. To see if the Town will vote to accept any funds for the maintenance of cemeteries or to act in any matter relating thereto.


12. Shall the Town accept the provisions of RSA 80:80(1) authorizing the Board of Selectmen, until specific rescission of such authority, to transfer tax liens or to convey property by deed as a result of executed real estate tax lien by the tax collector. Liens may be sold only by public auction or advertised sealed bids, whereas the sale of tax dedeed property may be by advertised sealed bids, auction or as justice may require.

13. To see if the Town will vote to authorize the Board of Selectmen to accept, on behalf of the Town, gifts, legacies, and devises made to the Town in trust for any public purpose as permitted by RSA 31:19.


14. To hear reports of Town Agents, Auditors, and Committees.

15. To transact any business that may legally come before the meeting.

Given under our hands and seal, this 12th of February, 1996, in the year of our Lord nineteen hundred and ninety-six.


.....
Robert H. Smead
.....
Selectmen
of
Marlborough
David E. Cheney
.....

A true Copy of Warrant - Attest:


.....
Robert H. Smead
.....
Selectmen
of
Marlborough
David E. Cheney
.....

Statement of Compliance

The Town of Marlborough does not discriminate on the basis of race, color, sex national origin, religion, handicap status, or age in any program or activity.

An electrical chair lift is available on the front stairs of the Municipal Building, and if anyone is unable to use this equipment, we will make arrangements to transact any business on the ground floor of the building.

The Board of Selectmen

FOR ARTICLE I - ELECTION OF TOWN OFFICERS

The following individuals have filed for a position of Town Officer and their names will appear on the Official Ballot. There are positions for which no filing has been received and those positions may be filled in with a write in. You may also write in any other candidate in any of the positions. **THIS IS NOT THE OFFICIAL BALLOT.**

Moderator for Two Years Vote for One	Cemetery Trustee for Three Years Vote for One	Selectman for Three Years Vote for One
Edward C. Goodrich, Jr.	Rita B. Grace Cecil B. Nash	David E. Cheney George J. Hulihan

Sexton for One Year Vote for One	Town Clerk/Tax Collector for Three Years Vote for One	Fire Ward for Three Years Vote for One
Elmer A. Grover	Ila E. Walton	Christopher P. Batchelder James L. Bleau Franklin D. Pelkey

Treasurer for Two Years Vote for One	Recreation Committee for Three Years Vote for One	Trustee of Trust Funds for Three Years Vote for One
Patricia R. Derby

Library Trustee for Three Years Vote for One	Trustee of Trust Funds for Two Years Vote for One	Supervisor of the Checklist for Six Years Vote for One
Gilda L. Goodrich	Wayne F. Crowell

1996 ZONING ORDINANCE QUESTIONS

A VOTER WHO WISHES TO VOTE "YES" WILL PLACE AN (X) IN THE SQUARE IDENTIFIED BY THE WORD "YES" FOLLOWING THE QUESTION. A VOTER WHO WISHES TO VOTE "NO" WILL PLACE AN (X) IN THE SQUARE IDENTIFIED BY THE WORD "NO" FOLLOWING THE QUESTION. IF NO (X) IS PLACED IN EITHER SQUARE FOLLOWING THE QUESTION, THE BALLOT WILL NOT BE COUNTED AS TO THE QUESTION.

Are you in favor of the adoption of Amendment Number 1 as proposed by the Planning Board for the Town Ordinance to amend Sections 2.22; 7.1, Footnote (A); and to add a new Section numbered 9.10 to provide for the conditions under which a building may be erected upon any lot having actual frontage on a street giving access to the lot upon which such building is to be placed and provided further that such street access shall meet the conditions required by State Law (New Hampshire Statutes, RSA Chapter 674:41).

Explanation: These changes will bring our Town Ordinance into compliance with State Statutes.

The Planning Board recommends passage of this amendment.

YES ☐ NO ☐

Are you in favor of the adoption of Amendment Number 2 as is proposed by the Planning Board for the Town Ordinance to amend Section 5.1 (NON-CONFORMING BUILDINGS AND USES) to permit the change of a lawful non-conforming use of any structure or land, or both, to a different lawful non-conforming use upon the granting of a special exception by the Zoning Board of Adjustment when said Board is satisfied that the proposed use meets the requirements of the granting of a special exception and provided further that the proposed use is determined by the Board to be more in conformity with the permitted uses within the zoning district than is the existing use; and that a lawful non-conforming building may be altered or expanded upon the granting of a special exception by the Zoning Board of Adjustment when said Board is satisfied that the proposed alteration or expansion meets the requirements of the granting of a special exception, and provided further that such alteration and/or expansion will not further violate dimensional requirements.

Explanation: These changes will permit the alteration or expansion of an existing lawful non-conforming use or the change to another non-conforming use upon the granting of a Special Exception by the Board of Adjustment.

The Planning Board recommends passage of this amendment.

Yes ☐ No ☐

STATE OF NEW HAMPSHIRE
DEPARTMENT OF REVENUE ADMINISTRATION
MUNICIPAL SERVICES DIVISION
61 So. Spring St., P.O. Box 1162
Concord, NH 03302-1122
(603) 271-3397



BUDGET OF THE TOWN

OF MARLBOROUGH N.H.

Appropriations and Estimates of Revenue for the Ensuing Year January 1, 19 96 to December 31, 19 96 or for Fiscal Year
From 19 to 19

IMPORTANT: Please read RSA 32:5 applicable to all municipalities.

1. Use this form to list the **entire** budget in the appropriate recommended or not recommended area. This means the operating budget and all special and individual warrant articles must be posted.
2. Hold at least one public hearing on this budget.
3. When completed, a copy of the budget must be posted with the warrant. Another copy must be placed on file with the town clerk, and a copy sent to the Department of Revenue Administration at the address above.

Date February 14, 1996

SELECTMEN (PLEASE SIGN IN INK)

THIS BUDGET SHALL BE POSTED WITH THE TOWN WARRANT

Acct. No.	PURPOSE OF APPROPRIATION (RSA 31:4)	W.A. No.	Appropriations Prior Year As Approved By DRA	Actual Expenditures Prior Year	APPROPRIATIONS ENSUING FISCAL YEAR (Recommended)
GENERAL GOVERNMENT					
4130 Executive			33,865	33,180	35,880
4140 Election, Registration, & Vital Statistics			27,200	27,446	32,140
4150 Financial Administration			43,775	42,467	51,675
4152 Revaluation of Property			2,500	2,455	2,650
4153 Legal Expense			11,500	26,350	21,500
4155 Personnel Administration					
4191 Planning and Zoning			6,950	2,640	3,500
4194 General Government Building			22,225	22,028	22,225
4195 Comeries			13,925	11,310	13,975
4196 Insurance			52,630	50,880	53,000
4197 Advertising and Regional Associations			2,800	2,787	2,825
4199 Other General Government			70,850	55,752	77,900
PUBLIC SAFETY					
4210 Police			100,610	98,369	108,325
4215 Ambulance					
4220 Fire			26,000	24,610	27,345
4240 Bldg. Inspection			3,125	1,200	3,125
4290 Emergency Mgt.			1,225	1,094	1,225
4299 Other Public Safety (including Communications)					
HIGHWAYS AND STREETS					
4312 Highways and Streets			85,900	73,692	91,500
4313 Bridges			2,000	1,323	2,000
4316 Street Lighting			12,900	12,271	13,900
4311 Highway Dept. Admin.			88,266	87,124	99,550
4319 Town Lot Expense			8,900	8,740	8,900
SANITATION					
4323 Solid Waste Collection					
4324 Solid Waste Disposal			125,500	129,123	104,500
4326 Sewage Collection and Disposal			73,389	67,769	77,030
WATER DISTRIBUTION AND TREATMENT					
4332 Water Services					
4335 Water Treatment			106,800	119,055	51,100
4331					
HEALTH					
4414 Pest Control					
4415 Health Agencies and Hospitals			13,230	13,227	13,227
4411 Health Admin.			1,500	540	1,875
WELFARE					
4442 Direct Assistance			22,800	10,328	22,500
4444 Intergovernmental Welfare Payments					
4445 Vendor Payments					
4441 Welfare Admin.			3,990	3,665	4,934
Sub-Totals (carry to top of page 3)			964,355	929,425	948,156

Acct. No.	PURPOSE OF APPROPRIATION (RSA 31:4)	W.A. No.	Appropriations Prior Year As Approved By DRA	Actual Expenditures Prior Year	APPROPRIATIONS ENSURING FISCAL YEAR (Recommended)
	Sub-Totals (from page 2)		964,355	929,425	948,156
	CULTURE AND RECREATION				
4520	Parks and Recreation		15,950	14,213	18,630
4550	Library		61,650	59,767	60,370
4583	Patriotic Purposes		1,000	753	1,000
4589	Other Culture and Recreation - Her. Comm.		-	-	5,030
	CONSERVATION				
4612	Purchase of Natural Resources				
4619	Other Conservation		780	779	10,795
4611	Consrv. Admin				
	REDEVELOPMENT AND HOUSING				
	ECONOMIC DEVELOPMENT				
	DEBT SERVICE				
4711	Princ.-Long Term Bonds & Notes		53,000	53,000	48,000
4721	Interest-Long Term Bonds & Notes		38,815	38,814	45,912
4723	Interest on TAN		2,000	-	2,000
	CAPITAL OUTLAY				
4901	Land and Improvements				
4902	Mach., Veh., & Equip.		22,298	22,287	5,698
4903	Buildings		-	-	212,800
4909	Improvements Other Than Buildings		221,350	147,280	10,350
	OPERATING TRANSFERS OUT				
4912	To Special Revenue Fund				
4913	To Capital Projects Fund				
4914	To Enterprise Fund				
	Sewer -				
	Water -				
	Electric -				
4915	To Capital Reserve Fund				
4916	To Trust and Agency Funds				
	TOTAL APPROPRIATIONS		1,381,198	1,266,318	1,368,741

HELP! We ask your assistance in the following: If you have a line item of appropriation which is made up of appropriations from more than one (1) warrant article, please use the space below to identify the make-up of the line total for the ensuing year.

Acct.	W.A.	Amt.	Acct.	W.A.	Amt.
4903	3	185,000			
4903	8	27,800			
4909	6	10,350			
4902	7	5,698			

** Amounts Not Recommended by Selectmen **

These amounts are not included in the recommended column.

Warrant Article # \$ Amount Warrant Article # \$ Amount

Acct. No.	TAXES	W.A. No.	SOURCE OF REVENUE	*ESTIMATED REVENUE Prior Year (omit cents)	ACTUAL REVENUE Prior Year (omit cents)	ESTIMATED REVENUE Ensuing Fiscal Year (omit cents)
3120	Land Use Change Taxes			4,000		4,000
3180	Resident Taxes					
3185	Yield Taxes			5,000	17,053	5,000
3186	Payment in Lieu of Taxes					
3189	Other Taxes / Boat Tax			1,000	1,041	1,000
3190	Interest & Penalties on Delinquent Taxes			30,000	45,739	30,000
	Inventory Penalties			1,300	1,575	1,300
	LICENSES, PERMITS AND FEES					
3210	Business Licenses and Permits			1,000	1,109	1,000
3220	Motor Vehicle Permit Fees			120,775	148,620	135,000
3230	Building Permits			2,700	1,625	2,500
3280	Other Licenses, Permits & Fees			2,600	2,363	2,500
	FROM FEDERAL GOVERNMENT					
3319	Other					
	FROM STATE					
3351	Shared Revenue			12,250	14,030	12,250
3353	Highway Block Grant			46,703	46,956	46,625
3354	Water Pollution Grants			34,086	34,086	32,728
3355	Housing and Community Development - ECHT				23,785	
3356	State & Federal Forest Land Reimbursement - FFWA				1,295	
3357	Flood Control Reimbursement - FEMA				19,589	
3359	Other (Including Railroad Tax) - ADA Grant					43,900
	FROM OTHER GOVERNMENT					
3379	Intergovernmental Revenues					
	CHARGES FOR SERVICES					
3401	Income from Departments			33,200	37,502	20,390
3409	Other Charges / Hydro Lease			5,000	6,878	6,000
	MISCELLANEOUS REVENUES					
3501	Sale of Municipal Property			300	8,392	80,352
3502	Interest on Investments			25,000	39,240	30,000
3508	Other / Ins Div / Marl Harr			29,700	29,919	29,300
	INTERFUND OPERATING TRANSFERS IN					
3912	Special Revenue Fund					
3913	Capital Projects Fund					
3914	Enterprise Fund					
	Sewer -			183,389	118,111	77,030
	Water -			106,800	47,396	51,100
	Electric -					
3915	Capital Reserve Fund					
3916	Trust and Agency Funds			42,784	42,784	15,000
	OTHER FINANCING SOURCES					
3934	Proc. from Long Term Notes & Bonds			90,000	0	90,000
	TOTAL REVENUES AND CREDITS			877,587	789,088	774,250

*Enter in this column the numbers which were revised and approved by DRA and which appear on the MS-4 form.

Total Appropriations

\$1,368,741

Less: Amount of Estimated Revenues, Exclusive of Property Taxes

\$774,250

Amount of Taxes to be Raised (Exclusive of School and County Taxes)

\$594,491

BUDGET OF THE TOWN OF MARLBOROUGH, N.H.

TOWN OF MARLBOROUGH

1996 BUDGET

	1995 Budget	1995 Expenses	1996 Budget	Increase/ Decrease	Anticipated Revenue
GENERAL GOVERNMENT:					
Executive Office	33,865	33,180	35,880	+2,015	
Election, Registration, Vital Stat.	27,200	27,446	32,140	+4,940	193,905 (1)
Financial Administration	43,775	42,467	51,675	+7,900	36,000 (2)
Revaluation of Property	2,500	2,455	2,500	-	
Attorney/Court Fees	11,500	26,350	21,500	+10,000	
Planning & Zoning Boards	6,950	2,640	3,500	-3,450	
General Gov't Buildings	22,225	22,028	22,225	-	
Cemeteries	13,925	11,310	13,975	+50	4,882 (3)
Insurance (except BC/BS)	52,630	50,880	53,000	+370	27,800 (4)
Advertising & Regional Associations	2,800	2,787	2,825	+25	
BC/BS, Retirement, FICA, Medicare	70,850	55,752	77,900	+7,050	
Subtotal - General Government	288,220	277,295	317,120	+28,900	262,587

Footnotes: (1) Income from Clerk/Tax Collector activities include motor vehicle fees, commercial filing, vital statistics, dog licenses, yield and boat taxes, and interest/penalties on taxes and late inventories.

(2) Income from interest on deposits and hydro-lease.

(3) Interest from Cemetery Trust Fund.

(4) Estimated Property Liability Insurance Trust dividend (\$6,000) and Workman's Compensation Dividend (\$21,800).

TOWN OF MARLBOROUGH

1996 BUDGET

	1995 Budget	1995 Expenses	1996 Budget	Increase/ Decrease	Anticipated Revenue
PUBLIC SAFETY:					
Police Department	100,610	98,369	108,325	+7,715	
Fire Department	26,000	24,610	27,345	+1,345	
Building Inspector	3,125	1,200	3,125	-	2,500 (5)
Civil Defense/Fire Wardens	1,225	1,094	1,225	-	
Subtotal - Public Safety	130,960	125,273	140,020	+9,060	2,500

HIGHWAY, STREETS & BRIDGES:

Highway Department Administration	88,266	87,124	99,550	+11,284	46,625 (6)
Highways and Streets Expense	85,900	73,692	91,500	+5,600	
Bridge Expense	2,000	1,323	2,000	-	
Street Lighting	12,900	12,271	13,900	+1,000	
Town Lot Expense	8,900	8,740	8,900		
Subtotal - Hwy, Streets, & Bridges	197,966	183,150	215,850	+17,884	46,625

SANITATION:

Recycling/Transfer Center	125,500	129,123	104,500	-21,000	50,390 (7)
Sewer Department	73,389	67,769	77,030	+3,641	77,030 (8)
Water Department	106,800	119,055	51,100	-55,700	51,100 (8)
Subtotal - Sanitation	305,689	315,947	232,630	-73,059	178,520

Footnotes:

- (5) Fees for building, electrical and plumbing permits.
- (6) Highway Block Grant Aid allocation.
- (7) Recyclable sales and reimbursement from Town of Roxbury (\$11,390), and \$30,000 anticipated State reimbursement for landfill closure.
- (8) Self supporting department from billings.

TOWN OF MARLBOROUGH

1996 BUDGET

	1995 Budget	1995 Expenses	1996 Budget	Increase/ Decrease	Anticipated Revenue
HEALTH & WELFARE DEPTS:					
Health Administration	1,500	540	1,875	+375	
Health/Other Agencies	13,230	13,227	13,227	-3	
Welfare Administration	3,990	3,665	4,934	+944	
Welfare-Direct Assistance	22,800	10,328	22,500	-300	
Subtotal-Health & Welfare	41,520	27,760	42,536	+1,016	
CULTURE AND RECREATION:					
Parks and Recreation	15,950	14,213	18,630	+2,680	
Library	61,650	59,767	60,370	-1,280	
Patriotic Purposes	1,000	753	1,000	-	
Heritage Commission	-	-	5,030	+5,030	4,929 (9)
Subtotal-Culture & Rec.	78,600	74,733	85,030	+6,430	
CONSERVATION:					
Conserv. Commission Admin.	780	779	10,795	+10,015	
Subtotal - Conserv. Comm.	780	779	10,795	+10,015	
Footnote: (9) Income from Library Trust Fund.					

TOWN OF MARLBOROUGH

1996 BUDGET

	1995 Budget	1995 Expenses	1996 Budget	Increase/ Decrease	Anticipated Revenue
DEBT SERVICE:					
Long Term Bonds/Notes (Principal)	53,000	53,000	48,000	-5,000	32,728 (10)
Long Term Bonds/Notes (Interest)	38,815	38,814	45,912	+7,097	11,763 (10)
Tax Anticipation Note - Interest	2,000	-0-	2,000		
Subtotal - Debt Service	93,815	91,814	95,912	+2,097	44,491
TOTAL OPERATING BUDGET	1,137,550	1,096,751	1,139,893	+2,343	539,652

CAPITAL OUTLAYS:

Capital Projects shown on next page	243,648	169,568	228,848	-14,800	204,598
APPROPRIATION TOTALS	1,381,198	1,266,319	<u>1,368,741</u>	-12,457	744,250
PRIOR YEAR CARRY OVERS	33,167	14,868	27,939	-5,228	27,939 (11)
GRANTS AND OVERLAY	-	45,355			
TOTAL BUDGETED EXPENDITURES:	1,414,365	1,326,542	1,396,680	-17,685	772,189
		(unaudited)			

Footnotes: (10)	\$11,763 paid from Fire Department Dumont-Lodge-Richardson Trust Funds, \$519 from Fire Company Funds, and \$32,728 from State share of Sewer Bond.				
(11)	1995 Funds Encumbered:	School Street Project	22,264		
		Card Project-Library	700		
		Cemetery Fence Work	4,200		
		Recreation Committee Items	775		
		Total	27,939		

1996 WARRANT ARTICLE FOR CAPITAL EXPENDITURES

Library Parking Lot	\$10,350	15¢ on tax rate
Police Cruiser Payment #3	\$5,698	Farnum Trust Funds
ADA Matching Grant	\$27,800	\$13,900 from State 21¢ on tax rate
New Town Offices:		
Purchase	\$160,000	Funds from:
Renovations	\$25,000	\$15,000 Capital Resv.
Total Project	\$185,000	\$80,000 Lambert Prop.
		\$90,000 Loan
		<u>\$185,000</u>
		\$11,000 1996 Payments
		16¢ on tax rate

GRAND TOTAL \$228,848

Expenditures of \$67,603 equals \$1.00 on tax rate.

**1995 ACTUAL AND 1996 PROJECTED AND ACTUAL TAX RATE
(INCLUDES TOWN, SCHOOL, AND COUNTY)**

	Actual 1995	Projected 1995	Projected 1996
Total Town Appropriation	1,381,198	1,381,198	1,368,741
Less: Revenue	893,459	777,587	744,250
Less: Applied Surplus	100,000	100,000	30,000
Less: Shared Revenues	14,030	13,109	14,030
Add: Overlay	15,246	10,000	25,000
War Service Credits	7,950	8,000	7,950
Net Town Appropriation	396,905	508,502	613,411
Net School Tax Assessments	2,046,078	2,061,337	2,327,075
Less: Shared Revenue	50,616	47,292	50,616
Net School Appropriations	1,995,462	2,014,045	2,276,459
County Tax Assessment	184,473	191,375	189,638 (+2.8%)
Less: Shared Revenue	2,484	2,321	2,484
Net County Appropriation	181,989	189,054	187,154
Total of Town, School, County	2,566,406	2,711,601	3,077,024
Actual/Projected Tax Rates	38.08	40.39	45.51
Tax Base: \$67,603,897/1000 = \$67,603.897 = \$1.00			
Breakout by category:			
	Actual 1995	Projected 1995	Projected 1996
Town	5.87	7.58	9.07
School	29.52	29.99	33.67
County	2.69	2.82	2.77
Total	38.08	40.39	45.51

TOWN BUDGET COMPARISONS

YEAR	OPERATING BUDGET	SURPLUS	TOWN ^a TAX RATE PER 1000	TOTAL TAX RATE PER 1000
1990	\$911,326	-0-	\$7.40	\$35.15
1991	\$910,223	\$114,288	\$5.62	\$31.49
1992	\$896,303	-0-	\$7.82	\$36.93
1993	\$961,526 ^b	\$71,893	\$6.86	\$36.65
1994	\$1,106,030 ^b	\$100,000	\$8.59	\$39.07
1995	\$1,137,550	\$100,000	\$5.87	\$38.08
1996	\$1,139,893	\$30,000	\$9.07	\$45.51

Projected and will be affected by any unexpected increases in Town revenues, State revenue sharing, business profits tax, and final tax base for 1996.

Footnotes:

a - Includes warrant articles.

b - Grant appropriation taken out.

Our audit was made for the purpose of forming an opinion on the general purpose financial statements taken as a whole. The combining financial statements and schedules listed in the table of contents are presented for purposes of additional analysis and are not a required part of the general purpose financial statements of the Town of Marlborough, New Hampshire. Such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general purpose financial statements taken as a whole.

INDEPENDENT AUDITOR'S REPORT

To the Board of Selectmen
Town of Marlborough, New Hampshire

We have audited the accompanying general purpose financial statements of the Town of Marlborough, New Hampshire, as of and for the year ended December 31, 1994, as listed in the table of contents. These general purpose financial statements are the responsibility of the Town of Marlborough, New Hampshire's management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards, *Government Auditing Standards*, issued by the Comptroller General of the United States, and the provisions of Office and Management and Budget Circular A-128, "Audits of State and Local Governments". Those standards and OMB Circular A-128 require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general purpose financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

As more fully described in Note 1, the general purpose financial statements referred to above do not include the financial statements of the General Fixed Asset Account Group, which should be included to conform with generally accepted accounting principles. The amount that should be recorded in the General Fixed Asset Account Group is not known.

As described in Note 1, the Town has recognized tax revenues in its General Fund which may not be received in cash within sixty days of year end as required by generally accepted accounting principles (GASB Interpretation 3). Town officials believe, and we concur, that the application of this accounting principle, which would result in a reduction of the undesignated general fund balance by an amount indeterminable due to the timing of this engagement, might give a misleading impression of the Town's ability to meet its current and future obligations at December 31, 1994.

In our opinion, except for the effect on the general purpose financial statements of the omission described in the third paragraph, the general purpose financial statements referred to in the first paragraph present fairly, in all material respects, the financial position of the Town of Marlborough, New Hampshire as of December 31, 1994 and the results of its operations and the cash flows of its non-expendable trust funds for the year then ended in conformity with generally accepted accounting principles.

Vachon, Clukay & Co., PC

January 25, 1995

ACTUAL & ANTICIPATED REVENUES

Report Sequence = Fund or Acct Group

Account = First thru Last; Mask = ##-###-1-###

Level of Detail = Account Number; Level = 9

Period: January 1995 to December 1995

Fund: GENERAL FUND

Account Number	Account Name	Prior Year Ptd Revenues	Current Year Budgeted	Current Year Ptd Revenues	Balance Uncollected	Percent Left
01-1990-1-001	VERSION 6 REV CONTROL	0.00	0.00	0.00	0.00	0.00
REVENUE FROM TAXES/INTEREST						
01-3110-1-001	95 PROPERTY TAX REVENUE	0.00	2569290.88	2569290.88	77.43	0.00
01-3120-1-001	LAND USE TAXES CURRENT YEAR	0.00	0.00	0.00	0.00	0.00
01-3185-1-001	YIELD TAXES CURRENT YEAR	0.00	17053.23	17053.23	(2553.23)	(17.61)
01-3189-9-001	BOAT TAX	0.00	1040.63	1040.63	(65.63)	(6.73)
01-3190-1-002	94 LAND USE CHGE TAX INT	0.00	0.00	0.00	0.00	0.00
01-3190-1-094	JUN 94 PROP TAX INT	0.00	6706.97	6706.97	293.03	4.19
01-3190-1-095	JUN 95 PROP TAX INT	0.00	2431.72	2431.72	(931.72)	(62.11)
01-3190-2-094	DEC 94 PROP TAX INT	0.00	7899.74	7899.74	100.26	1.25
01-3190-2-095	DEC 95 PROP TAX INT	0.00	248.78	248.78	(248.78)	0.00
01-3190-4-002	'94 YIELD TAX INTEREST	0.00	124.81	124.81	0.19	0.15
01-3190-5-002	1995 YIELD TAX INT	0.00	2.59	2.59	(2.59)	0.00
01-3190-9-002	INPCOST ON REDEMPTIONS	0.00	29899.23	29899.23	(3024.23)	(11.25)
TOTAL REVENUE FROM TAXES/INTEREST						
		0.00	2634698.58	2634698.58	(6355.27)	(0.24)
REVENUE - LICENSES/PERMITS/FES						
01-3210-4-001	DOC FILINGS & CERTIFICATES	0.00	1108.82	1108.82	(358.82)	(47.84)
01-3220-1-001	MOTOR VEHICLE DECALS	0.00	3121.50	3121.50	(121.50)	(4.05)
01-3220-2-001	MOTOR VEHICLE TITLE FES	0.00	665.50	665.50	334.50	33.45
01-3220-3-001	MOTOR VEHICLE REGISTRATIONS	0.00	144833.00	144833.00	(8833.00)	(6.49)
01-3220-4-001	BUILDING PERMIT FES	0.00	1234.60	1234.60	(334.60)	(27.18)
01-3220-5-001	ELECTRICAL PERMIT FES	0.00	240.00	240.00	(40.00)	(20.00)
01-3230-4-001	PLUMBING PERMIT FES	0.00	150.00	150.00	(50.00)	(50.00)
01-3290-2-001	DOG LICENSES	0.00	2053.39	2053.39	(53.39)	(2.67)
01-3290-2-002	DOG FEE - STATE	0.00	4.00	4.00	(4.00)	0.00
01-3290-2-095	DEC 1995 PROP TAX INT	0.00	0.00	0.00	0.00	0.00
01-3290-3-001	MARRIAGE LIC - STATE	0.00	0.00	0.00	0.00	0.00
01-3290-4-001	MARRIAGE LIC - TOWN	0.00	91.00	91.00	9.00	9.00
01-3290-5-001	B-D-M STATE & \$6	0.00	(27.00)	(27.00)	27.00	0.00
01-3290-6-001	BIRTH/DEATH/MARR TOWN	0.00	215.00	215.00	(15.00)	(7.50)
01-3290-7-001	B-D-M STATE & \$1	0.00	27.00	27.00	(27.00)	0.00
01-3290-9-001	CURRENT USE FILING FES	0.00	0.00	0.00	0.00	0.00
TOTAL REVENUE - LICENSES/PERMITS/FES						
		0.00	153716.81	153716.81	(9466.81)	(6.56)
REVENUE FROM GOVERNMENTS						
01-3311-1-003	HUD AFFORD HOUSING CDBG	0.00	23785.00	23785.00	0.00	0.00
01-3319-1-001	FEMA FLOOD MITIGATION GRANT	0.00	19589.00	19589.00	0.00	0.00

ACTUAL & ANTICIPATED REVENUES

Report Sequence = Fund or Acct Group

Account = First thru Last; Mask = ##-###-1-###

Level of Detail = Account Number; Level = 9

Period: January 1995 to December 1995

Fund: GENERAL FUND

Account Number	Account Name	Prior Year Ptd Revenues	Current Year Budgeted	Current Year Ptd Revenues	Balance Uncollected	Percent Left
01-3350-1-001	SHARED REVENUE BLOCK GRANT	0.00	115840.43	115840.43	(103390.43)	(844.00)
01-3353-1-001	HIGHWAY BLOCK GRANT	0.00	46955.85	46955.85	(252.85)	(0.54)
01-3359-1-001	RE WATER POLLUTION BOND	0.00	34086.00	34086.00	0.00	0.00
01-3359-1-002	TREE GRANT	0.00	945.00	945.00	36.00	3.67
01-3359-1-003	RE STATE REVOLVING FUND	0.00	90000.00	90000.00	90000.00	100.00
01-3359-1-004	RE THE BEAUTIFUL GRANT	0.00	2500.00	2500.00	0.00	0.00
01-3359-1-005	RCF GRANT	0.00	350.00	350.00	(350.00)	0.00
TOTAL REVENUE FROM GOVERNMENTS						
		0.00	243851.28	243851.28	(13957.28)	(6.07)
REVENUE FROM DEPARTMENTS						
01-3401-1-001	POLICE DEPT INCOME	0.00	1783.60	1783.60	216.40	10.82
01-3401-1-002	PD COURT PAYROLL	0.00	(60.00)	(60.00)	60.00	0.00
01-3401-2-001	HIGHWAY DEPT INCOME	0.00	368.88	368.88	(368.88)	0.00
01-3401-3-001	FIRE DEPT INCOME	0.00	234.62	234.62	(34.62)	(17.31)
01-3401-4-001	RECREATION DEPT INCOME	0.00	0.00	0.00	0.00	0.00
01-3401-5-001	LIBRARY INCOME	0.00	604.28	604.28	(604.28)	0.00
01-3401-6-001	PLANNING/ZONING INCOME	0.00	415.00	415.00	585.00	58.50
01-3401-7-001	WELFARE REIMBURSEMENTS	0.00	0.00	0.00	0.00	0.00
01-3403-1-001	SEWER DEPT INCOME	0.00	47395.96	47395.96	59404.04	55.62
01-3403-2-001	SEWER APPLICATION FES	0.00	117405.00	117405.00	65984.00	35.98
01-3403-3-001	WATER/SEWER INTEREST	0.00	161.45	161.45	(161.45)	0.00
01-3404-1-001	RECYCLING/TRANSFER CTR INCOME	0.00	544.75	544.75	(544.75)	0.00
TOTAL REVENUE FROM DEPARTMENTS						
		0.00	199332.97	199332.97	120856.03	37.75
REVENUE FROM MISC. SOURCES						
01-3501-1-001	SALE OF CEMETERY LOTS	0.00	650.00	650.00	(150.00)	(30.00)
01-3501-1-002	SALE OF TOWN PROPERTY	0.00	7742.20	7742.20	(242.20)	(3.23)
01-3502-1-001	INTEREST ON DEPOSITS	0.00	39240.48	39240.48	759.52	1.90
01-3503-1-001	RENTAL APARTMENT INCOME	0.00	850.00	850.00	(850.00)	0.00
01-3504-1-002	RAD CHECK FES	0.00	237.60	237.60	(187.60)	(375.20)
01-3505-1-001	HYDRO POWER LEASE	0.00	6878.04	6878.04	21.96	0.32
01-3508-1-001	FUEL ASST DONATIONS	0.00	0.00	0.00	0.00	0.00
01-3508-1-002	GATES HOUSE FUND	0.00	500.00	500.00	0.00	0.00
01-3508-2-001	MAEL HARRIS AMBULANCE	0.00	1300.00	1153.53	146.47	11.27
01-3509-1-001	TOWN CLERK'S INCOME	0.00	979.60	979.60	(479.60)	(95.92)
01-3509-2-001	NEW CEMETERY TRUST	0.00	0.00	0.00	0.00	0.00
01-3509-3-001	NEW TRUST FUNDS	0.00	0.00	0.00	0.00	0.00
01-3509-4-001	INSURANCE DIVIDENDS	0.00	26265.43	26265.43	3434.57	11.56
01-3509-9-001	MISCELLANEOUS INCOME	0.00	1109.15	1109.15	(1109.15)	0.00

ACTUAL & ANTICIPATED REVENUES

Report Sequence = Fund or Acct Group

Account = First thru Last: Mask = 11-1111-1-1111

Level of Detail = Account Number; Level = 9

Fund: GENERAL FUND

Period: January 1995 to December 1995

Account Number	Account Name	Prior Year Ptd Revenues	Current Year Ptd Revenues	Current Year Budgeted	Current Year Ytd Revenues	Balance Uncollected	Percent Left
TOTAL	REVENUE FROM MISC. SOURCES	0.00	85606.03	86950.00	85606.03	1343.97	1.55
TRANSFERS FROM TRUST FUNDS							
01-3916-1-001	CENTURY TRUST FUNDS	0.00	4098.86	4098.00	4098.86	(0.86)	(0.02)
01-3916-3-001	ENTRY EXPT CAP REV	0.00	16590.05	16600.00	16590.05	9.95	0.06
01-3916-4-001	LIBRARY TRUST FUNDS	0.00	3920.03	3920.00	3920.03	(0.03)	0.00
01-3916-5-001	FIRE/POLICE TRUST FUNDS	0.00	18174.36	18166.00	18174.36	(8.36)	(0.05)
TOTAL	TRANSFERS FROM TRUST FUNDS	0.00	42783.30	42784.00	42783.30	0.70	0.00
BUDGETARY USE OF FUND BALANCE							
01-3939-9-001	BUDGETARY USE OF FUND BALANCE	0.00	0.00	100000.00	0.00	100000.00	100.00
TOTAL	BUDGETARY USE OF FUND BALANCE	0.00	0.00	100000.00	0.00	100000.00	100.00
TOTAL	GENERAL FUND	0.00	3359988.97	3552410.31	3359988.97	192421.34	5.42
TOTAL	CONSOLIDATED FUND TOTALS	0.00	3359988.97	3552410.31	3359988.97	192421.34	5.42

ACTUAL : BUDGETED EXPENSES : ENCUMBRANCES

Report Sequence = Fund or Acct Group

Account = First thru Last: Mask = 11-1111-1-111

Level of Detail = Account Number: Level = 9

Fund: GENERAL FUND

Period: January 1995 to December 1995

Account Number	Account Name	Current Year Budgeted	Period Expenditures	Current Year Expenditures	Encumbrances	Balance Remaining	Percent Left
01-2420-1-001	VERSION 6 EXPED CNTRL	0.00	0.00	0.00	0.00	0.00	0.00
GENERAL GOVERNMENT							
EXECUTIVE OFFICE							
01-4130-1-130	EX SELECTMEN SALARIES	9000.00	9000.00	9000.00	0.00	0.00	0.00
01-4130-1-341	EX TELEPHONE	1100.00	909.54	909.54	0.00	190.46	17.31
01-4130-1-550	EX PRINTING	50.00	0.00	0.00	0.00	50.00	100.00
01-4130-1-560	EX DUES AND SUBSCRIPTIONS	200.00	95.00	95.00	0.00	105.00	52.50
01-4130-1-635	EX MILEAGE EXPENSE	800.00	856.25	856.25	0.00	(56.25)	(7.03)
01-4130-1-670	EX PUBLICATIONS	200.00	556.53	556.53	0.00	(356.53)	(178.27)
01-4130-1-690	EX SELECTMEN'S EXPENSES	400.00	95.47	95.47	0.00	304.53	76.13
01-4130-1-691	EX ADVERTISING EXPENSE	500.00	219.21	219.21	0.00	280.79	56.16
01-4130-1-810	EX SEMINARS/CONVENTIONS	500.00	752.50	752.50	0.00	(252.50)	(50.50)
01-4130-2-110	EX ADMIN SALARY	18300.00	18299.84	18299.84	0.00	0.16	0.00
01-4130-2-430	EX WORD PROC MAINT	255.00	139.00	139.00	0.00	116.00	45.49
01-4130-2-620	EX OFFICE SUPPLIES	500.00	299.78	299.78	0.00	200.22	40.04
01-4130-3-130	EX MODERATOR'S SALARY	60.00	20.00	20.00	0.00	40.00	66.67
01-4130-3-550	EX PRINTING - TOWN REPORT	2000.00	1937.11	1937.11	0.00	62.89	3.14
TOTAL EXECUTIVE OFFICE		33865.00	33180.23	33180.23	0.00	684.77	2.02
ELECTION & REGISTRATION							
01-4140-1-130	EX TOWN CLERK PAYROLL 60%	23600.00	24041.62	24041.62	0.00	(441.62)	(1.87)
01-4140-1-341	EX TELEPHONE	425.00	418.97	418.97	0.00	6.03	1.42
01-4140-1-390	EX REGISTRY OF DEEDS EXP	500.00	475.44	475.44	0.00	24.56	4.91
01-4140-1-550	EX PRINTING	200.00	123.48	123.48	0.00	76.52	38.26
01-4140-1-560	EX DUES & SUBSCRIPTIONS	100.00	82.00	82.00	0.00	18.00	18.00
01-4140-1-620	EX OFFICE SUPPLIES	200.00	190.50	190.50	0.00	9.50	4.75
01-4140-1-670	EX PUBLICATIONS	300.00	139.00	139.00	0.00	161.00	53.67
01-4140-1-810	EX SEMINARS/CONVENTIONS	800.00	842.24	842.24	0.00	(42.24)	(5.28)
01-4140-2-130	EX VOTERS SUPERVISORS' SALS	300.00	413.25	413.25	0.00	(113.25)	(37.75)
01-4140-3-120	EX VOTERS BALLOT CLERKS	200.00	120.00	120.00	0.00	80.00	40.00
01-4140-3-390	EX VOTING PRINTING	300.00	251.51	251.51	0.00	48.49	16.16
01-4140-3-690	EX VOTING BOOTH SET-UP	75.00	150.36	150.36	0.00	(75.36)	(100.48)
01-4140-3-691	EX ADVERTISING EXPENSE	100.00	100.25	100.25	0.00	(0.25)	(0.25)
01-4140-3-810	EX MEALS EXPENSE	100.00	98.00	98.00	0.00	2.00	2.00
TOTAL ELECTION & REGISTRATION		27200.00	27446.62	27446.62	0.00	(246.62)	(0.91)

Town of Marlborough

ACTUAL & BUDGETED EXPENSES & ENCUMBRANCE

Report Sequence = Fund or Acct Group
Account = First thru Last; Mask = ##-###-###
Level of Detail = Account Number; Level = 9

Period: January 1995 to December 1995

Fund: GENERAL FUND

Account Number	Account Name	Current Year Budgeted	Period Expenditures	Current Year Expenditures	Encumbrances	Balance Remaining	Percent Left
FINANCIAL ADMINISTRATION							
01-4150-1-110	PA ACCTG CLERK SALARY 40\$	17600.00	17827.94	17827.94	0.00	(227.94)	(1.30)
01-4150-1-340	PA BANK FEES	350.00	175.85	175.85	0.00	174.15	49.76
01-4150-1-550	PA PRINTING	1500.00	1583.88	1583.88	0.00	(83.88)	(5.59)
01-4150-1-620	PA OFFICE SUPPLIES	600.00	1223.21	1223.21	0.00	(623.21)	(103.87)
01-4150-1-740	PA EQUIPMENT EXPENSE	1500.00	0.00	0.00	0.00	1500.00	100.00
01-4150-2-301	PA AUDITING SERVICES	5800.00	5195.00	5195.00	0.00	605.00	10.43
01-4150-4-130	PA TAX COLL SALARY 40\$	10400.00	10400.00	10400.00	0.00	0.00	0.00
01-4150-5-130	PA TREASURER'S SALARY	1800.00	1800.00	1800.00	0.00	0.00	0.00
01-4150-5-131	PA TRUSTEE OF TRUST FUNDS	800.00	800.00	800.00	0.00	0.00	0.00
01-4150-5-610	PA TRUSTEE'S EXPENSE	150.00	1365.22	1365.22	0.00	(1215.22)	(810.15)
01-4150-6-342	PA SOFTWARE MAINT. CONTR.	1700.00	1620.80	1620.80	0.00	79.20	4.66
01-4150-6-610	PA COMPUTER EXPENSES	1000.00	235.00	235.00	0.00	765.00	76.50
01-4150-6-611	PA PRINTER MAINTENANCE	575.00	240.00	240.00	0.00	335.00	58.26
TOTAL FINANCIAL ADMINISTRATION		43775.00	42466.90	42466.90	0.00	1308.10	2.99
REVALUATION OF PROPERTY							
01-4152-1-312	RP PROPERTY REVAL EXPENSE	2500.00	2455.00	2455.00	0.00	45.00	1.80
01-4152-1-810	RP REAPPRAISALS	5000.00	2261.37	2261.37	0.00	2738.63	54.77
01-4152-1-811	RP PROPERTY TAX REVENUE	10000.00	7377.84	7377.84	0.00	2622.16	26.22
TOTAL REVALUATION OF PROPERTY		17500.00	12094.21	12094.21	0.00	5405.79	30.89
JUDICIAL & LEGAL EXPENSE							
01-4153-1-320	LG ATTORNEY/COURT FEES	10000.00	19570.84	19570.84	0.00	(9570.84)	(95.71)
01-4153-1-321	LP LAND SURVEY COSTS	1500.00	6779.00	6779.00	0.00	(5279.00)	(351.93)
TOTAL JUDICIAL & LEGAL EXPENSE		11500.00	26349.84	26349.84	0.00	(14849.84)	(129.13)
PLANNING & ZONING							
01-4191-1-110	PA PATROLL	1600.00	1600.00	1600.00	0.00	0.00	0.00
01-4191-1-330	PA CONTRACTUAL SERVICES	2500.00	0.00	0.00	0.00	2500.00	100.00
01-4191-1-331	PA ENC IMPTACT FEE ORD.	6000.00	4000.00	4000.00	0.00	2000.00	33.33
01-4191-1-390	PA REGISTRY OF DEED EXPENSE	200.00	62.32	62.32	0.00	137.68	68.84
01-4191-1-550	PA PRINTING	800.00	0.00	0.00	0.00	800.00	100.00
01-4191-1-610	PA OFFICE SUPPLIES	100.00	60.98	60.98	0.00	39.02	39.02
01-4191-1-670	PA BOOKS & PERIODICALS	350.00	405.30	405.30	0.00	(55.30)	(15.80)
01-4191-1-691	PA ADVERTISING	650.00	450.93	450.93	0.00	199.07	30.63

Town of Marlborough

ACTUAL & BUDGETED EXPENSES & ENCUMBRANCE

Report Sequence = Fund or Acct Group
Account = First thru Last; Mask = ##-###-###
Level of Detail = Account Number; Level = 9

Fund: GENERAL FUND

Period: January 1995 to December 1995

Account Number	Account Name	Current Year Budgeted	Period Expenditures	Current Year Expenditures	Encumbrances	Balance Remaining	Percent Left
01-4191-1-740	PE EQUIPMENT	650.00	0.00	0.00	0.00	650.00	100.00
01-4191-1-810	PE SEMINAR/WORKSHOPS	100.00	60.00	60.00	0.00	40.00	40.00
TOTAL PLANNING & ZONING		12950.00	6639.53	6639.53	0.00	6310.47	48.73
GENERAL GOV'T BLDG.							
01-4194-1-110	GG CUSTODIAL PATROLL	4000.00	3946.76	3946.76	0.00	53.24	1.33
01-4194-1-410	GG ELECTRICITY	2650.00	3583.32	3583.32	0.00	(933.32)	(35.22)
01-4194-1-411	GG HEATING OIL	2500.00	1871.70	1871.70	0.00	628.30	25.13
01-4194-1-430	GG REPAIRS/MAINTENANCE	4000.00	4605.96	4605.96	0.00	(605.96)	(15.15)
01-4194-1-625	GG MUNICIPAL POSTAGE	3900.00	3664.75	3664.75	0.00	235.25	6.03
01-4194-1-690	GG COPIER EXPENSES/SUPPLIES	1200.00	1502.04	1502.04	0.00	(302.04)	(25.17)
01-4194-1-691	GG POSTAGE METER RENTAL	425.00	414.00	414.00	0.00	11.00	2.59
01-4194-2-110	GG APT PAYROLL	100.00	28.00	28.00	0.00	72.00	72.00
01-4194-2-410	GG APT ELECTRICITY	500.00	686.91	686.91	0.00	(186.91)	(37.38)
01-4194-2-411	GG APT HEATING OIL	1800.00	1140.36	1140.36	0.00	659.64	36.65
01-4194-2-430	GG APT REPAIRS/MAINTENANCE	1000.00	584.00	584.00	0.00	416.00	41.60
01-4194-2-610	GG APT GENERAL SUPPLIES	150.00	0.00	0.00	0.00	150.00	100.00
01-4194-3-430	GG GATES HOUSE GIFT FUND	2741.00	2741.00	2741.00	0.00	0.00	0.00
01-4194-4-310	GG 91 SCHOOL STREET PROJECT	30391.00	8127.25	8127.25	0.00	22263.75	73.26
TOTAL GENERAL GOV'T BLDG.		55357.00	32896.05	32896.05	0.00	22460.95	40.57
CEMETERIES							
01-4195-1-110	CEM PAYROLL	7000.00	4264.25	4264.25	0.00	2735.75	39.09
01-4195-1-130	CEM TRUSTEES SALARY	75.00	75.00	75.00	0.00	0.00	0.00
01-4195-1-390	CEM TREE REMOVAL	800.00	0.00	0.00	0.00	800.00	100.00
01-4195-1-440	CEM EQUIPMENT RENTAL	3500.00	2475.50	2475.50	0.00	1024.50	29.27
01-4195-1-610	CEM GENERAL SUPPLIES	400.00	276.53	276.53	0.00	123.47	30.87
01-4195-1-630	CEM H. STONE/ROAD REPAIRS	2000.00	96.00	96.00	0.00	1904.00	95.20
01-4195-1-631	CEM ENC. FENCE REPAIR	2944.00	3933.35	3933.35	0.00	(989.35)	(33.61)
01-4195-1-690	CEM FLOWER EXPENSES	150.00	189.00	189.00	0.00	(39.00)	(26.00)
TOTAL CEMETERIES		16869.00	11309.63	11309.63	0.00	5559.37	32.96
INSURANCE							
01-4196-1-520	INS PROPERTY LIABILITY	31000.00	27274.00	27274.00	0.00	3726.00	12.02
01-4196-1-524	INS INSUR DEDUCT PAID	1000.00	2000.00	2000.00	0.00	(1000.00)	(100.00)
01-4196-9-260	INS WORKER'S COMP	20630.00	21606.00	21606.00	0.00	(976.00)	(4.73)

ACTUAL & BUDGETED EXPENSES & ENCUMBRANCE

Report Sequence = Fund or Acct Group

Account = First thru Last; Mask = ##-###-4-###

Level of Detail = Account Number; Level = 9

Fund: GENERAL FUND Period: January 1995 to December 1995

Account Number	Account Name	Current Year Budgeted	Period Expenditures	Current Year Expenditures	Encumbrances	Balance Remaining	Percent Left
AD & REGIONAL ASSOC							
01-4197-4-390	AR NE MUNICIPAL ASSOC	625.00	611.94	611.94	0.00	13.06	2.09
01-4197-4-391	AR S.W. REGION PLNG COMM	2175.00	2175.00	2175.00	0.00	0.00	0.00
TOTAL AD & REGIONAL ASSOC							
		2800.00	2786.94	2786.94	0.00	13.06	0.47
OTHER GEN. GOV'T TOWN ACCTS							
01-4199-1-210	GG BC/RS - TOWN SHARE	17250.00	16478.28	16478.28	0.00	771.72	4.47
01-4199-1-211	GG INSUR DEDUCT PAID	19000.00	6814.95	6814.95	0.00	12185.05	64.13
01-4199-1-220	GG FICA - TOWN SHARE	20000.00	18529.41	18529.41	0.00	1470.59	7.35
01-4199-1-225	GG MEDICARE - TOWN SHARE	5500.00	5388.25	5388.25	0.00	111.75	2.03
01-4199-1-230	GG ENCL RET - TOWN SHARE	6500.00	6283.11	6283.11	0.00	216.89	3.34
01-4199-1-231	GG POLICE RET - TOWN SHARE	2600.00	2258.29	2258.29	0.00	341.71	13.14
TOTAL OTHER GEN. GOV'T TOWN ACCTS							
		70850.00	55752.29	55752.29	0.00	15097.71	21.31
TOTAL GENERAL GOVERNMENT							
		345296.00	301802.24	301802.24	0.00	43493.76	12.60
PUBLIC SAFETY							
POLICE DEPARTMENT							
01-4210-1-110	PD FULL TIME PAYROLL	73200.00	71718.39	71718.39	0.00	1481.61	2.02
01-4210-1-111	PD PART TIME PAYROLL	11360.00	11315.74	11315.74	0.00	44.26	0.39
01-4210-1-341	PD TELEPHONE	900.00	892.36	892.36	0.00	7.64	0.85
01-4210-1-355	PD PHOTO/IDENT KITS	400.00	347.88	347.88	0.00	52.12	13.03
01-4210-1-550	PD PRINTING	200.00	182.29	182.29	0.00	17.71	8.86
01-4210-1-560	PD DUES & SUBSCRIPTIONS	100.00	100.00	100.00	0.00	0.00	0.00
01-4210-1-610	PD SUPPLIES	700.00	552.79	552.79	0.00	147.21	21.03
01-4210-1-635	PD GASOLINE	3900.00	3556.05	3556.05	0.00	343.95	8.82
01-4210-1-660	PD VEHICLE REPAIRS	1900.00	1408.56	1408.56	0.00	491.44	25.87
01-4210-1-680	PD BOOKS & PERIODICALS	600.00	563.54	563.54	0.00	36.46	6.08
01-4210-1-690	PD DEPARTMENTAL EXPENSES	900.00	803.86	803.86	0.00	96.14	10.68
01-4210-1-691	PD RADIO/RADAR MAINT	500.00	470.21	470.21	0.00	29.79	5.96
01-4210-1-692	PD TIRES	1300.00	1046.52	1046.52	0.00	253.48	19.50
01-4210-1-693	PD AMMUNITION	500.00	600.28	600.28	0.00	(100.28)	(20.06)
01-4210-1-694	PD UNIFORMS & INSTANT	1700.00	1642.49	1642.49	0.00	57.51	3.38
01-4210-1-740	PD EQUIPMENT	1500.00	2257.07	2257.07	0.00	(757.07)	(50.47)

ACTUAL & BUDGETED EXPENSES & ENCUMBRANCE

Report Sequence = Fund or Acct Group

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Level of Detail = Account Number; Level = 9

Fund: GENERAL FUND Period: January 1995 to December 1995

Account Number	Account Name	Current Year Budgeted	Period Expenditures	Current Year Expenditures	Encumbrances	Balance Remaining	Percent Left
AD & REGIONAL ASSOC							
01-4210-4-110	PD TRAINING	500.00	351.75	351.75	0.00	148.25	29.65
01-4210-5-350	PD MEDICAL SERVICES	450.00	559.00	559.00	0.00	(109.00)	(24.22)
TOTAL POLICE DEPARTMENT							
		100610.00	98368.78	98368.78	0.00	2241.22	2.23
FIRE DEPARTMENT							
01-4220-1-130	FD FIRE WARDEN SALARY	125.00	100.00	100.00	0.00	25.00	20.00
01-4220-1-341	FD TELEPHONE	250.00	265.31	265.31	0.00	(15.31)	(6.12)
01-4220-1-410	FD ELECTRICITY	180.00	217.20	217.20	0.00	(37.20)	(20.67)
01-4220-1-412	FD EXPENSE FOR WATER PUMPING	1000.00	0.00	0.00	0.00	1000.00	100.00
01-4220-1-560	FD DUES & SUBSCRIPTIONS	160.00	290.00	290.00	0.00	(130.00)	(81.25)
01-4220-1-561	FD NH FIRE ASSOC EXPENSES	180.00	162.00	162.00	0.00	18.00	10.00
01-4220-1-610	FD SUPPLIES	200.00	287.15	287.15	0.00	(87.15)	(43.58)
01-4220-1-635	FD GASOLINE	375.00	277.64	277.64	0.00	97.36	25.96
01-4220-1-636	FD DIESEL FUEL	100.00	117.71	117.71	0.00	(17.71)	(17.71)
01-4220-1-670	FD BOOKS & PERIODICALS	150.00	49.00	49.00	0.00	101.00	67.33
01-4220-1-680	FD DEPARTMENTAL EXPENSES	300.00	174.48	174.48	0.00	125.52	41.84
01-4220-1-740	FD EQUIPMENT	7330.00	7265.85	7265.85	0.00	64.15	0.88
01-4220-2-110	FD PAYROLL	11000.00	10240.00	10240.00	0.00	760.00	6.91
01-4220-4-110	FD TRAINING	1000.00	1578.36	1578.36	0.00	(578.36)	(57.84)
01-4220-5-630	FD RADIO MAINT	950.00	1740.45	1740.45	0.00	(790.45)	(83.21)
01-4220-6-430	FD EQUIPMENT REPAIR	200.00	511.55	511.55	0.00	(311.55)	(155.77)
01-4220-6-660	FD TRUCK REPAIR	1500.00	1268.64	1268.64	0.00	231.36	15.42
01-4220-7-350	PD MEDICAL SERVICES	1000.00	65.00	65.00	0.00	935.00	93.50
TOTAL FIRE DEPARTMENT							
		26000.00	24610.34	24610.34	0.00	1389.66	5.34
BUILDING INSPECTIONS							
01-4240-1-110	BI BLDG INSP SALARY	1000.00	400.00	400.00	0.00	600.00	60.00
01-4240-1-670	BI BLDG INSP PUBLICATIONS	0.00	0.00	0.00	0.00	0.00	0.00
01-4240-4-110	BI PLUMB INSP SALARY	1000.00	400.00	400.00	0.00	600.00	60.00
01-4240-5-110	BI ELEC INSP SALARY	1000.00	400.00	400.00	0.00	600.00	60.00
TOTAL BUILDING INSPECTIONS							
		3000.00	1200.00	1200.00	0.00	1800.00	60.00
EMERGENCY MANAGEMENT							
01-4290-1-610	EM CIVIL DEFENSE	100.00	60.23	60.23	0.00	39.77	39.77
01-4290-4-110	EM FOREST FIRE WARDENS	125.00	125.00	125.00	0.00	0.00	0.00
01-4290-4-390	EM FOREST FIRE BILLS	1000.00	909.07	909.07	0.00	90.93	9.09
01-4290-4-391	RCTP GRANT	475.00	721.77	721.77	0.00	(246.77)	(51.95)

ACTUAL & BUDGETED EXPENSES & ENCUMBRANCE

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Account = First thru Last; Mask = ##-###-4-###

Level of Detail = Account Number; Level = 9

Fund: GENERAL FUND Period: January 1995 to December 1995

Account Number	Account Name	Current Year Budgeted	Period Expenditures	Current Year Expenditures	Encumbrances	Balance Remaining	Percent Left
HWM DEPT ADMIN							
01-4311-1-110	HY HIGHWAY DEPT PAYROLL	68175.00	71211.88	71211.88	0.00	(3036.88)	(4.45)
01-4311-1-120	HY HIGHWAY TRIP HELP	4000.00	2749.50	2749.50	0.00	1250.50	31.26
01-4311-1-140	HY HIGHWAY DEPT OVERTIME	1000.00	145.41	145.41	0.00	854.59	85.46
01-4311-1-341	HY TELEPHONE	500.00	406.68	406.68	0.00	93.32	18.66
01-4311-1-390	HY HOMEWELL PROTECT SVCS	700.00	720.00	720.00	0.00	(20.00)	(2.86)
01-4311-1-410	HY ELECTRICITY	1000.00	821.11	821.11	0.00	178.89	17.89
01-4311-1-411	HY PROPANE GAS	1200.00	1174.77	1174.77	0.00	25.23	2.10
01-4311-1-560	HY DUES & SUBSCRIPTIONS	100.00	95.38	95.38	0.00	4.62	4.62
01-4311-1-610	HY GENERAL SUPPLIES	3000.00	2519.27	2519.27	0.00	480.73	16.02
01-4311-1-761	HY LEASE PICK UP TRUCK	8591.00	8590.75	8590.75	0.00	0.25	0.00
01-4311-1-810	HY EXPT FEE - REC/CTRSF CTR	0.00	0.00	0.00	0.00	0.00	0.00
01-4311-1-811	HY EXPT FEE - WATER	0.00	(1310.00)	(1310.00)	0.00	1310.00	0.00
01-4311-1-812	HY EXPT FEE - SEWER	0.00	0.00	0.00	0.00	0.00	0.00
01-4311-1-814	HY EXPT FEE - CEMETERY	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL HIGHWAY DEPT ADMIN		88266.00	87124.75	87124.75	0.00	1141.25	1.29
HIGHWAYS AND STREETS							
01-4312-1-610	HY ASPHALT/ROT MIX	25000.00	31486.35	31486.35	0.00	(6486.35)	(25.95)
01-4312-1-611	HY GRAVEL	10000.00	772.01	772.01	0.00	9227.99	92.28
01-4312-2-440	HY TRUCK RENTAL	3000.00	2440.00	2440.00	0.00	560.00	18.67
01-4312-2-441	HY BACKHOE RENTAL	4000.00	4545.00	4545.00	0.00	(545.00)	(13.63)
01-4312-2-442	HY OTHER EXPT RENTAL	6800.00	5890.00	5890.00	0.00	910.00	13.38
01-4312-2-612	HY STREET SIGNS	500.00	125.76	125.76	0.00	374.24	74.85
01-4312-2-630	HY SMALL EXPT REPAIR	400.00	189.34	189.34	0.00	210.66	52.66
01-4312-2-631	HY GRADER MAINT	3000.00	1179.31	1179.31	0.00	1820.69	60.69
01-4312-2-632	HY FRONT LOADER MAINT	2000.00	782.84	782.84	0.00	1217.16	60.86
01-4312-2-633	HY DUMP TRUCK MAINT	1500.00	1337.23	1337.23	0.00	162.77	10.85
01-4312-2-634	HY PICK-UP MAINT	500.00	331.67	331.67	0.00	168.33	33.67
01-4312-2-635	HY GASOLINE	500.00	466.44	466.44	0.00	33.56	6.71
01-4312-2-636	HY DIESEL FUEL	3500.00	2781.52	2781.52	0.00	718.48	20.53
01-4312-2-637	HY SIDEWALK PLOW MAINT	1000.00	0.00	0.00	0.00	1000.00	100.00
01-4312-2-650	HY CARE OF TREES	500.00	300.00	300.00	0.00	200.00	40.00

ACTUAL & BUDGETED EXPENSES & ENCUMBRANCE

Report Sequence = Fund or Acct Group

Account = First thru Last; Mask = ##-###-4-###

Level of Detail = Account Number; Level = 9

Fund: GENERAL FUND Period: January 1995 to December 1995

Account Number	Account Name	Current Year Budgeted	Period Expenditures	Current Year Expenditures	Encumbrances	Balance Remaining	Percent Left
01-4312-2-690	HY MOTOR OIL	300.00	407.14	407.14	0.00	(107.14)	(35.71)
01-4312-2-740	HY EQUIPMENT PURCHASE	1000.00	0.00	0.00	0.00	1000.00	100.00
01-4312-3-610	HY STORM DRAIN/CULVERTS	1000.00	1680.32	1680.32	0.00	(680.32)	(68.03)
01-4312-5-140	HY SNOW/ICE OVERTIME	3000.00	3240.45	3240.45	0.00	(240.45)	(8.01)
01-4312-5-490	HY SIDEWALK/LOT PLOWING	1200.00	910.00	910.00	0.00	290.00	24.17
01-4312-5-610	HY ICE CONTROL SALT	10000.00	9888.54	9888.54	0.00	111.46	1.11
01-4312-5-611	HY ICE CONTROL SAND	6000.00	3605.30	3605.30	0.00	2394.70	39.91
01-4312-5-612	HY SNOW EXPT MAINT	1200.00	1332.39	1332.39	0.00	(132.39)	(11.03)
TOTAL HIGHWAYS AND STREETS		85900.00	73691.61	73691.61	0.00	12208.39	14.21
BRIDGE REPAIR							
01-4313-1-430	HY BRIDGE REPAIR	2000.00	1322.82	1322.82	0.00	677.18	33.86
TOTAL BRIDGE REPAIR		2000.00	1322.82	1322.82	0.00	677.18	33.86
STREET LIGHTING							
01-4316-1-430	HY STREET LIGHTING REPAIRS	400.00	0.00	0.00	0.00	400.00	100.00
01-4316-3-410	HY STREET LIGHTING	12500.00	12271.04	12271.04	0.00	228.96	1.83
TOTAL STREET LIGHTING		12900.00	12271.04	12271.04	0.00	628.96	4.88
TOTAL HWY ADMIN, STREETS, BRIDGES, LIGHTING		189066.00	174410.22	174410.22	0.00	14655.78	7.75
TOWN LOT EXPENSE							
01-4319-3-110	TL TOWN LOT PAYROLL	5850.00	5256.01	5256.01	0.00	593.99	10.15
01-4319-3-610	TL SUPPLIES	300.00	732.92	732.92	0.00	(432.92)	(144.31)
01-4319-3-611	TL LINE/FERTILIZER	1000.00	600.00	600.00	0.00	400.00	40.00
01-4319-3-630	TL TRACTOR MAINT.	400.00	918.04	918.04	0.00	(518.04)	(129.51)
01-4319-3-635	TL GASOLINE	100.00	131.98	131.98	0.00	(31.98)	(31.98)
01-4319-3-650	TL HORTICULTURE	250.00	250.00	250.00	0.00	0.00	0.00
01-4319-3-740	TL EQUIPMENT	1000.00	851.41	851.41	0.00	148.59	14.86
TOTAL TOWN LOT EXPENSE		8900.00	8740.36	8740.36	0.00	159.64	1.79
RECYCLING/TRANSFER CENTER							
01-4324-1-110	SN RECVC/TFSC CTR PAYROLL	41000.00	44017.54	44017.54	0.00	(3017.54)	(7.36)
01-4324-1-341	SN TELEPHONE	600.00	539.82	539.82	0.00	60.18	10.03
01-4324-1-410	SN ELECTRICITY	1000.00	674.06	674.06	0.00	325.94	32.59
01-4324-1-411	SN FUEL OIL	1500.00	1606.95	1606.95	0.00	(106.95)	(7.13)

ACTUAL & BUDGETED EXPENSES & ENCUMBRANCE

Report Sequence = Fund or Acct Group
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Fund: GENERAL FUND Period: January 1995 to December 1995

Account Number	Account Name	Current Year Budgeted	Period Expenditures	Current Year Expenditures	Encumbrances	Balance Remaining	Percent Left
01-4324-1-440	SN EQUIPMENT RENTAL	500.00	500.00	500.00	0.00	0.00	0.00
01-4324-1-441	SN TOILET RENTAL	742.00	660.00	660.00	0.00	82.00	11.05
01-4324-1-610	SN SUPPLIES	2500.00	2734.37	2734.37	0.00	(234.37)	(9.37)
01-4324-1-630	SN MAINT/REPAIRS	500.00	2053.38	2053.38	0.00	(1553.38)	(310.68)
01-4324-1-631	SN VEHICLE MAINTENANCE	1000.00	830.43	830.43	0.00	169.57	16.96
01-4324-1-635	SN GASOLINE	750.00	721.28	721.28	0.00	28.72	3.83
01-4324-1-690	SN HWY DEPT REIMBURSEMENT	1000.00	0.00	0.00	0.00	1000.00	100.00
01-4324-1-691	SN ADVERTISING	300.00	137.35	137.35	0.00	162.65	54.22
01-4324-1-692	SN HAZARDOUS DISPOSAL	1200.00	2607.74	2607.74	0.00	(1407.74)	(117.31)
01-4324-1-694	SN HYDRO TESTING	8508.00	8508.00	8508.00	0.00	0.00	0.00
01-4324-1-740	SN EQUIPMENT PURCHASE	8000.00	20624.88	20624.88	0.00	(12624.88)	(157.81)
01-4324-1-741	SN NEW PAVING	4000.00	5004.72	5004.72	0.00	(1004.72)	(25.12)
01-4324-1-742	SN NEW GARAGE	7000.00	7282.39	7282.39	0.00	(282.39)	(4.03)
01-4324-1-810	SN WARESHOPS	400.00	210.00	210.00	0.00	190.00	47.50
01-4324-2-490	SN HAULING EXPENSE	500.00	364.90	364.90	0.00	135.10	27.02
01-4324-2-491	SN COMPACTOR HAULING	46000.00	32545.50	32545.50	0.00	13454.50	29.25
01-4324-7-350	SN MEDICAL SERVICES	500.00	0.00	0.00	0.00	500.00	100.00
01-4324-9-390	SN SOLID WASTE DISTRICT EXP	0.00	0.00	0.00	0.00	0.00	0.00
01-4324-9-490	SN TIRE DISPOSAL	500.00	0.00	0.00	0.00	500.00	100.00
TOTAL RECYCLING/TRANSFER CENTER		128000.00	131623.31	131623.31	0.00	(3623.31)	(2.83)

SEWER DEPARTMENT

01-4326-1-110	SD SEWER DEPT PAYROLL	1500.00	365.95	365.95	0.00	1134.05	75.60
01-4326-1-310	SD PLEASANT ST ENGINEERING	0.00	0.00	0.00	0.00	0.00	0.00
01-4326-1-410	SD ELECTRICITY	100.00	108.74	108.74	0.00	(8.74)	(8.74)
01-4326-1-440	SD EQUIPMENT RENTAL	1000.00	140.00	140.00	0.00	860.00	86.00
01-4326-1-490	SD KEEFE TREATMENT PLANT	35000.00	31443.47	31443.47	0.00	3556.53	10.16
01-4326-1-610	SD SUPPLIES	1000.00	922.55	922.55	0.00	77.45	7.74
01-4326-1-730	SD EPA BOND 604	32563.00	32562.38	32562.38	0.00	0.62	0.00
01-4326-1-734	SD '85 PUMP STA BOND 2005	512.00	512.00	512.00	0.00	0.00	0.00
01-4326-2-733	SD '85 PLANT BOND 2005	1714.00	1714.00	1714.00	0.00	0.00	0.00
01-4326-2-735	SD ENC. 94 BILLING	10780.00	0.00	0.00	0.00	10780.00	100.00
TOTAL SEWER DEPARTMENT		84169.00	67769.09	67769.09	0.00	16399.91	19.48

WATER DEPARTMENT

01-4331-1-110	WD WATER DEPT PAYROLL	7500.00	7827.92	7827.92	0.00	(327.92)	(4.37)
01-4331-1-310	WD HIGHLAND ST PROJECT	69700.00	81070.64	81070.64	0.00	(11370.64)	(16.31)
01-4331-1-341	WD TELEPHONE	400.00	384.00	384.00	0.00	16.00	4.00
01-4331-1-390	WD WATER TESTS	2000.00	2128.00	2128.00	0.00	(128.00)	(6.40)
01-4331-1-410	WD ELECTRICITY	7500.00	7492.25	7492.25	0.00	7.75	0.10

ACTUAL & BUDGETED EXPENSES & ENCUMBRANCE

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Fund: GENERAL FUND Period: January 1995 to December 1995

Account Number	Account Name	Current Year Budgeted	Period Expenditures	Current Year Expenditures	Encumbrances	Balance Remaining	Percent Left
01-4331-1-440	WD EQUIPMENT RENTAL	4000.00	5290.00	5290.00	0.00	(1290.00)	(32.25)
01-4331-1-560	WD STATE PERMIT FEE	200.00	150.00	150.00	0.00	50.00	25.00
01-4331-1-610	WD SUPPLIES	2000.00	1050.18	1050.18	0.00	949.82	47.49
01-4331-1-630	WD MAINT/REPAIR	3000.00	5689.95	5689.95	0.00	(2689.95)	(89.67)
01-4331-1-680	WD TRANSFER-HIGHWAY	1500.00	1310.00	1310.00	0.00	190.00	12.67
01-4331-1-690	WD HYDRAULICS	1000.00	0.00	0.00	0.00	1000.00	100.00
01-4331-1-691	WD ADVERTISING	500.00	109.64	109.64	0.00	390.36	78.07
01-4331-1-692	WD NEW WATER METERS	500.00	0.00	0.00	0.00	500.00	100.00
01-4331-1-693	WD CORROSION CONTROL	7000.00	6552.00	6552.00	0.00	448.00	6.40
TOTAL WATER DEPARTMENT		106800.00	119054.58	119054.58	0.00	(12254.58)	(11.47)
HEALTH AGENCIES							
01-4415-1-110	HL HEALTH OFFICER'S SALARY	500.00	125.00	125.00	0.00	375.00	75.00
01-4415-1-810	HL ANIMAL CONTROL	1000.00	415.00	415.00	0.00	585.00	58.50
01-4415-2-350	HL HOME HEALTH CARE	9949.00	9946.00	9946.00	0.00	3.00	0.03
01-4415-2-351	HL SOUTHWEST COMM SVCS	781.00	781.00	781.00	0.00	0.00	0.00
01-4415-2-352	HL COMMUNITY KITCHEN	2500.00	2500.00	2500.00	0.00	0.00	0.00
TOTAL HEALTH AGENCIES		14730.00	13767.00	13767.00	0.00	963.00	6.54

TOTAL WELFARE EXPENSES

WELFARE ADMINISTRATION							
01-4441-1-110	WL PATROLL	100.00	32.25	32.25	0.00	67.75	67.75
01-4441-1-130	WL ADMINISTRATOR'S SALARY	3000.00	3000.00	3000.00	0.00	0.00	0.00
01-4441-1-341	WL OFFICE TELEPHONE	375.00	398.49	398.49	0.00	(23.49)	(6.26)
01-4441-1-490	WL EMT MAINT CONTRACT	140.00	0.00	0.00	0.00	140.00	100.00
01-4441-1-560	WL DUES & SUBSCRIPTIONS	50.00	25.00	25.00	0.00	25.00	50.00
01-4441-1-610	WL SUPPLIES	75.00	32.76	32.76	0.00	42.24	56.32
01-4441-1-635	WL MILEAGE	100.00	96.90	96.90	0.00	3.10	3.10
01-4441-1-740	WL EQUIPMENT	0.00	0.00	0.00	0.00	0.00	0.00
01-4441-1-810	WL SEWERS/WORKSHOPS	150.00	80.00	80.00	0.00	70.00	46.67
TOTAL WELFARE ADMINISTRATION		3990.00	3665.40	3665.40	0.00	324.60	8.14
WELFARE - DIRECT ASSISTANCE							
01-4442-1-341	WL TELEPHONE ASSISTANCE	100.00	0.00	0.00	0.00	100.00	100.00
01-4442-1-350	WL MEDICAL ASSISTANCE	100.00	0.00	0.00	0.00	100.00	100.00
01-4442-1-351	WL PRESCRIPTION ASSISTANCE	100.00	6.99	6.99	0.00	93.01	93.01

Town of Marlborough

ACTUAL & BUDGETED EXPENSES & ENCUMBRANCE

Report Sequence = Fund or Acct Group

Account = First thru Last; Mask = ##-###-###

Level of Detail = Account Number; Level = 9

Fund: GENERAL FUND Period: January 1995 to December 1995

Account Number	Account Name	Current Year Budgeted	Period Expenditures	Current Year Expenditures	Encumbrances	Balance Remaining	Percent Left
TOTAL DEBT SERVICE							
PRINCIPAL - LONG TERM NOTES							
01-4711-1-720	DS BY GARAGE NOTE 2000	15000.00	15000.00	15000.00	0.00	0.00	0.00
01-4711-1-730	DS EPA SEWER 2008 404	8000.00	8000.00	8000.00	0.00	0.00	0.00
01-4711-1-731	DS STATE SEWER 2005	20000.00	20000.00	20000.00	0.00	0.00	0.00
01-4711-1-760	DS FIRE TRUCK 1998	10000.00	10000.00	10000.00	0.00	0.00	0.00
TOTAL PRINCIPAL - LONG TERM NOTES		53000.00	53000.00	53000.00	0.00	0.00	0.00
INTEREST - LONG TERM NOTES/BONDS							
01-4721-1-720	IT BY GARAGE BOND INTEREST	4485.00	4485.00	4485.00	0.00	0.00	0.00
01-4721-1-730	IT EPA SEWER BOND INT 404	13708.26	13708.26	13708.26	0.00	0.74	0.01
01-4721-1-731	IT STATE SEWER BOND INT	18153.09	18153.09	18153.09	0.00	(0.09)	0.00
01-4721-1-760	IT FIRE TRUCK BOND INT	2467.50	2467.50	2467.50	0.00	0.50	0.02
TOTAL INTEREST - LONG TERM NOTES/BONDS		38815.85	38813.85	38813.85	0.00	1.15	0.00
TAX ANTICIPATION NOTES							
01-4722-1-340	DI INT - TAX ANTICIP NOTE	2000.00	0.00	0.00	0.00	2000.00	100.00
TOTAL TAX ANTICIPATION NOTES		2000.00	0.00	0.00	0.00	2000.00	100.00
TOTAL CAPITAL OUTLAY							
CAP EXP FOR VEHICLES & EQUIP							
01-4902-1-761	PD NEW POLICE CRUISER	5698.00	5697.24	5697.24	0.00	0.76	0.01
01-4902-1-762	EMT DUMP TRUCK LEASE	16600.00	16590.05	16590.05	0.00	9.95	0.05
TOTAL CAP EXP FOR VEHICLES & EQUIP		22298.00	22287.29	22287.29	0.00	10.71	0.05

Town of Marlborough

ACTUAL & BUDGETED EXPENSES & ENCUMBRANCES

Report Sequence = Fund or Acct Group

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Level of Detail = Account Number; Level = 9

Fund: GENERAL FUND Period: January 1995 to December 1995

Account Number	Account Name	Current Year Budgeted	Period Expenditures	Current Year Expenditures	Encumbrances	Balance Remaining	Percent Left
CAP IMPROV EXCEPT BUILDINGS							
01-4909-1-312	REASSESSMENT CAPITAL RESERVE	10000.00	10000.00	10000.00	0.00	0.00	0.00
01-4909-1-710	PLEASANT ST SEWER PROJ	200000.00	125930.41	125930.41	0.00	74069.59	37.03
01-4909-1-734	LIBRARY FIRE ESCAPE	10350.00	10350.00	10350.00	0.00	0.00	0.00
01-4909-1-735	HERITAGE COMMISSION	1000.00	1000.00	1000.00	0.00	0.00	0.00
TOTAL CAP IMPROV EXCEPT BUILDINGS		221350.00	147280.41	147280.41	0.00	74069.59	33.46
TOTAL TOTAL CAPITAL OUTLAY		243648.00	169567.70	169567.70	0.00	74080.30	30.40
CHESHIRE COUNTY TAXES							
01-4931-1-092	TAXES PAID TO COUNTY	184473.00	184473.00	184473.00	0.00	0.00	0.00
TOTAL CHESHIRE COUNTY TAXES		184473.00	184473.00	184473.00	0.00	0.00	0.00
TAXES PAID TO SCHOOL DISTRICT							
01-4933-1-092	TAXES PAID TO SCHOOL DISTRICT	2046078.00	2046078.00	2046078.00	0.00	0.00	0.00
TOTAL TAXES PAID TO SCHOOL DISTRICT		2046078.00	2046078.00	2046078.00	0.00	0.00	0.00
01-9999-0-000	ACCOUNTS PAYABLE DISCOUNT	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL GENERAL FUND		3714647.01	3557093.32	3557093.32	0.00	157553.69	4.24
TOTAL CONSOLIDATED FUND TOTALS		3714647.01	3557093.32	3557093.32	0.00	157553.69	4.24

COMBINED INTERIM BALANCE SHEET
All Fund Types and Account Groups
Level of Detail = Account Number
As of December 31, 1995 *** Not a Closed Period ***

ASSETS AND RESOURCES	Governmental	Totals
	Fund Types	(memorandum)
	General	December 1995
ASSETS AND RESOURCES:		
1010 CASH		
1010-4-001 CASH - CFX CHECKING ACCOUNT	109,196.45	109,196.45
1010-7-001 APARTMENT DEPOSIT
1010-7-002 RESTR SAV - CONSERV FUND	5,536.28	5,536.28
1010-7-003 RESTR SAV - OLD HOME DAY	525.04	525.04
*** TOTAL 1010 CASH	115,257.77	115,257.77
1030 INVESTMENTS		
1030-3-002 FLEET BANK MONEY MARKET	3,346.79	3,346.79
1030-3-009 N.H. PUBLIC DEPOSIT INV POOL	1,048,784.52	1,048,784.52
*** TOTAL 1030 INVESTMENTS	1,052,131.31	1,052,131.31
1080 TAXES RECEIVABLE		
1080-2-094 A/R JUN 94 PROPERTY TAX
1080-2-095 JUN 95 PROP TAX REC	102,647.81	102,647.81
1080-3-094 DEC 94 PROP TAX REC
1080-3-095 DEC 95 PROP TAXES	172,929.25	172,929.25
1080-4-091 A/R LAND USE CHANGE TAX
1080-5-094 94 YIELD TAX
1080-5-095 1995 YIELD TAX	174.40	174.40
*** TOTAL 1080 TAXES RECEIVABLE	275,751.46	275,751.46

COMBINED INTERIM BALANCE SHEET
All Fund Types and Account Groups
Level of Detail = Account Number
As of December 31, 1995 *** Not a Closed Period ***

ASSETS AND RESOURCES	Governmental	Totals
	Fund Types	(memorandum)
	General	December 1995
1081 OTHER TAX RECEIVABLES		
1081-4-001 A/R ELDERLY LIENS	10,251.72	10,251.72
1081-9-001 A/R ALL UNCOLL ELD LIEN FORTIN	(10,251.72)	(10,251.72)
1081-9-002 A/R ALLUNCOLL ELD LINE SHOEMAK
1081-9-003 A/R ALL UNCOLL UNREDETCAC DUNBAR	(4,885.09)	(4,885.09)
1081-9-004 A/R ALL UNCOLL LIEN - DEEM	(2,142.03)	(2,142.03)
1081-9-005 A/R DISABLED LIEN
*** TOTAL 1081 OTHER TAX RECEIVABLES	(7,027.12)	(7,027.12)
1110 TAX LIENS RECEIVABLE		
1110-1-092 UNREDEEMED TAXES - 1992	5,482.65	5,482.65
1110-1-093 UNREDEEMED TAXES - 1993	12,902.29	12,902.29
1110-1-094 UNREDEEMED TAXES - 1994	68,264.94	68,264.94
1110-1-095 UNREDEEMED TAXES - 1995	114,605.06	114,605.06
1110-1-096 UNREDEEMED TAXES 1996
*** TOTAL 1110 TAX LIENS RECEIVABLE	201,254.94	201,254.94
1150 A/R TRUST FUNDS		
1150-1-001 A/R TRUST FUNDS	8,018.89	8,018.89
*** TOTAL 1150 A/R TRUST FUNDS	8,018.89	8,018.89
1155 A/R WELFARE LIENS		
1155-1-001 A/R WELFARE LIENS	5,253.20	5,253.20
1155-9-001 A/R UNCOLL WEL LIEN - PARKER	(4,503.11)	(4,503.11)
1155-9-002 A/R UNCOLL WEL LIEN-SHOEMAKE	(750.09)	(750.09)

COMBINED INTERIM BALANCE SHEET
All Fund Types and Account Groups
Level of Detail = Account Number
As of December 31, 1995 *** Not a Closed Period ***

	Governmental Fund Types	Totals (memorandum)
LIABILITIES AND FUND EQUITY	General	December 1995
LIABILITIES:		
2020 ACCOUNTS PAYABLE		
2020-0-000 ACCOUNTS PAYABLE DEFAULT
2020-1-001 ACCOUNTS PAYABLE
2020-2-000 ACCOUNT PAYABLE
*** TOTAL 2020 ACCOUNTS PAYABLE
2025 PAYROLL WITHHOLDING PAYABLE		
2025-1-001 FED W/H ACCT
2025-1-002 FED FICA HOLDING ACCT
2025-1-003 FED MEDICARE HOLDING ACCT
2025-2-001 EMPLOYEE RETIRE HOLD ACCT
2025-2-002 POLICE RETIRE HOLD ACCT
2025-3-001 INS BS/BS HOLDING ACCT	636.76	636.76
2025-3-002 BC/BC RETIRED HOLD ACCT	224.45	224.45
2025-3-003 UNITED WAY HOLDING
*** TOTAL 2025 PAYROLL WITHHOLDING PAYABLE	861.21	861.21

COMBINED INTERIM BALANCE SHEET
All Fund Types and Account Groups
Level of Detail = Account Number
As of December 31, 1995 *** Not a Closed Period ***

	Governmental Fund Types	Totals (memorandum)
ASSETS AND RESOURCES	General	December 1995
1160 A/R CHARGES FOR SERVICES		
1160-4-001 A/R PLASTIC BAG SALES	94.33	94.33
1160-8-002 A/R LEGAL/COURT FEES	(50.00)	(50.00)
*** TOTAL 1160 A/R CHARGES FOR SERVICES	44.33	44.33
1260 A/R DUE FROM OTHER GOVERNMENTS		
1260-2-001 DUE FROM STATE OF NH	11,329.97	11,329.97
*** TOTAL 1260 A/R DUE FROM OTHER GOVERNMENTS	11,329.97	11,329.97
1310 A/R DUE FROM OTHER FUNDS		
1310-4-002 A/R DUE FROM WATER FUND	337.88	337.88
1310-4-003 A/R PRIOR YEAR - WATER	(76.84)	(76.84)
1310-4-004 A/R DUE FROM SEWER FUND	3,134.93	3,134.93
1310-4-005 A/R 1995 SEWER PREPAYMENTS	286.57	286.57
1310-4-006 A/R PRIOR YEAR SEWER	(2,424.86)	(2,424.86)
*** TOTAL 1310 A/R DUE FROM OTHER FUNDS	1,257.68	1,257.68
1980-1-000 EST. REVENUE CONTROL (BUDGET)	3,552,410.31	3,552,410.31
1990-1-000 REVENUE CONTROL (ACTUAL)	(3,359,988.97)	(3,359,988.97)
ASSETS AND RESOURCES:	1,850,440.57	1,850,440.57

COMBINED INTERIM BALANCE SHEET

All Fund Types and Account Groups

Level of Detail = Account Number

As of December 31, 1995 *** Not a Closed Period ***

	Governmental Fund Types	Totals (memorandum)
	General	December 1995
LIABILITIES AND FUND EQUITY		
2026-1-001 ACCRUED PAYROLL	13,406.78	13,406.78
*** TOTAL 2026 ACCRUED PAYROLL	13,406.78	13,406.78
2070 DUE TO CHESHIRE COUNTY		
2070-3-001 A/P DUE TO COUNTY
*** TOTAL 2070 DUE TO CHESHIRE COUNTY
2075 DUE TO MARLBOROUGH SCHOOL DISTRICT		
2075-1-094 A/P 94/95 SCHOOL PAYMENTS	(55,000.00)	(55,000.00)
2075-1-095 A/P 95/96 SCHOOL PAYMENTS	1,446,078.00	1,446,078.00
*** TOTAL 2075 DUE TO MARLBOROUGH SCHOOL DISTRICT	1,391,078.00	1,391,078.00
2080 DUE TO OTHER FUNDS		
2080-3-001 DUE TO COMMUNITY DEVELOPMENT	8,007.01	8,007.01
2080-5-001 DUE TO WATER FUND (SURPLUS)	76,700.22	76,700.22
2080-6-001 DUE TO SEWER FUND (SURPLUS)	122,093.04	122,093.04
2080-7-001 DUE TO CONSERV FUND	231.10	231.10
*** TOTAL 2080 DUE TO OTHER FUNDS	207,031.37	207,031.37
2230 NOTES PAYABLE - CURRENT		
2230-1-001 NOTES PAYABLE TAX AMT CURRENT
2230-4-001 NOTES PAYABLE - OTHER
*** TOTAL 2230 NOTES PAYABLE - CURRENT

COMBINED INTERIM BALANCE SHEET

All Fund Types and Account Groups

Level of Detail = Account Number

As of December 31, 1995 *** Not a Closed Period ***

	Governmental Fund Types	Totals (memorandum)
	General	December 1995
LIABILITIES AND FUND EQUITY		
2270 OTHER PAYABLES		
2270-2-001 ROAD BOND SECURITY DEPOSIT
2270-9-001 APT SECURITY DEPOSIT
2270-9-002 DUE TO CONSERVATION	5,149.03	5,149.03
2270-9-004 DUE TO OLD HOME DAY FUND	510.82	510.82
*** TOTAL 2270 OTHER PAYABLES	5,659.85	5,659.85
LIABILITIES:		
	1,618,037.21	1,618,037.21
FUND EQUITY:		
2410-1-000 APPROPRIATIONS CONTROL	3,714,647.01	3,714,647.01
2420-1-000 EXPENDITURE CONTROL	(3,557,093.32)	(3,557,093.32)
2430-1-000 ENCUMBRANCE CONTROL
2440-1-000 RESERVE FOR ENCUMB. CONTROL
2490-1-001 DESIGNATED FUND BALANCE	22,386.70	22,386.70
2530-1-000 UNDESIGNATED FUND BAL CONTROL	52,462.97	52,462.97
2530-1-001 UNDESIGNATED FUND BALANCE
FUND EQUITY:	232,403.36	232,403.36
LIABILITIES AND FUND EQUITY:		
	1,850,440.57	1,850,440.57

SELECTMAN'S REPORT

Land in Current use - 9126 Acres \$ 699,379.
 Conserv. Restriction Assessment 24,501.
 Residential Land - 7,809 Acres 18,071,812.
 Commercial/Industrial Land - 810 Acres 2,087,345.

TOTAL TAXABLE LAND \$20,883,037.

Residential Buildings \$39,499,556.
 Manufactured Housing 558,200.
 Commercial/Industrial 6,136,275.

TOTAL TAXABLE BUILDINGS \$46,194,031.

PUBLIC UTILITIES 867,775.

VALUATIONS BEFORE EXEMPTIONS ALLOWED \$67,944,843.

Blind Exemptions (3) 45,000.
 Elderly Exemptions (7) 105,000.
 Solar Exemptions (5) 40,946.
 School Dining Room, Etc. 150,000.

TOTAL EXEMPTIONS ALLOWED \$ 340,946.

NET VALUATION ON WHICH THE TAX RATE IS COMPUTED \$67,603,897.

TAX RETURN

\$38.08 per Thousand Valuation

Town	5.87	See	Next
County	2.69	Page	→
School	29.52	For	Details

TAXES COMMITTED TO THE TAX COLLECTOR

Property Taxes \$2,569,368.31

Yield Taxes 17,053.23

DEPARTMENT OF REVENUE ADMINISTRATION MUNICIPAL SERVICES DIVISION CONCORD, N.H. 03302-1122 1995 TAX RATE CALCULATION

Town/City of: Marlborough		
Appropriations	1,381,198	
Less: Revenue	993,459	
Less: Shared Revenues	14,030	
Add: Overlay	15,246	
War Service Credits	7,950	
Net Town Appropriation	396,905	
Special Adjustment	0	
Approved Town/City Tax Effort	396,905	5.87
Municipal Tax Rate		
Due to Local School	-- School Portion --	
Due to Regional School	2,046,078	
Less: Shared Revenue	0	
	50,616	
Net School Appropriation	1,995,462	
Special Adjustment	0	
Approved School(s) Tax Effort	1,995,462	29.52
School(s) Tax Rate		
-- County Portion --		
Due to County	184,473	
Less: Shared Revenue	2,484	
Net County Appropriation	181,989	
Special Adjustment	0	
Approved County Tax Effort	181,989	2.69
County Tax Rate		
Combined Tax Rate		38.08
Total Property Assessed	2,574,356	
--- Commitment Analysis ---		
Total Property Assessed	2,574,356	
Less: War Service Credits	(7,950)	
Add: Village District Commitments	0	
Total Property Tax Commitment	2,566,406	
Net Assessed Valuation	-- Proof of Rate --	
67,603,897	Tax Rate	38.08
	Assessment	2,574,356

TAX COLLECTOR'S REPORT

FOR THE MUNICIPALITY OF MARLBOROUGH YEAR ENDING 12/31/95

*** LEVIES OF ***
1995

PRIOR
1994

DEBITS

UNCOLLECTED TAXES

- BEG. OF YEAR:

Property Taxes \$318,915.50
Yield Taxes 833.89
Utilities - Water 76.84
Sewer 2,299.50

TAXES COMMITTED

- THIS YEAR:

Property Taxes \$2,569,368.31
Yield Taxes 17,053.23
Utilities - Water 47,665.55
Sewer 118,092.00

OVERPAYMENT:

Property Taxes 8,475.56
Water 35.00
Sewer 65.50

INTEREST COLLECTED:

on Delinquent Tax 2,683.09
on Water-Sewer 249.73

TOTAL DEBITS

\$2,763,687.97

\$338,137.20

TAX COLLECTOR'S REPORT

FOR THE MUNICIPALITY OF MARLBOROUGH YEAR ENDING 12/31/95

*** LEVIES OF ***
1995

PRIOR
1994

CREDITS

REMITTED TO THE TREAS.

DURING FISCAL YEAR:

Property Taxes \$2,300,414.62 \$319,896.28
Yield Taxes 16,878.83 833.89
Utilities - Water 47,058.08 76.84
Sewer 114,310.07 2,299.50
Interest:
Taxes 2,683.09 14,731.52
Water-Sewer 249.73 296.47

Abateements Made:

Property Taxes 1852.19 2.70
Utilities - Water 300.88
Sewer 696.50

UNCOLLECTED TAXES

-END OF YEAR:

Property Taxes 275,577.06
Yield Taxes 174.40
Utilities - Water 341.59
Sewer 3,150.93

TOTAL CREDITS

\$2,763,687.97

\$338,137.20

TAX COLLECTOR'S REPORT

FOR THE MUNICIPALITY MARLBOROUGH YEAR ENDING DECEMBER 31, 1995

*** LEVIES OF ***

	1995	1994	1993	1992
DR.				
Unredeemed Liens Balance at Beg. of Fiscal Yr.		\$109,635.32	\$64,472.03	\$7,008.49
Liens Executed During Fiscal Yr.	\$151,236.45			
Interest & Costs Coll. After Lien Execution	2,867.54	10,191.54	15,652.75	987.40
TOTAL DEBITS	\$154,103.92	\$119,826.86	\$80,124.78	\$7,995.89
CR.				
REMITTANCE TO TREASURER:				
Redemptions	\$37,375.50	\$41,325.12	\$51,529.57	\$1,525.84
Int./Costs (After Lien Execution	2,867.54	10,191.54	15,652.75	987.40
Liens Deeded To Marlborough	45.89	45.26	40.17	
Unredeemed Liens Bal. End of Year	113,815.06	68,264.94	12,902.29	5,482.65
TOTAL CREDITS	\$154,103.92	\$119,826.86	\$80,124.78	\$7,995.89

REPORT OF TRUSTEES OF TRUST FUNDS

1995 ADDITIONS/WITHDRAWALS OF TRUST FUNDS

Contributions to Marlborough Community Association
Charitable Fund

May 1, 1995 \$100.00
September 1, 1995 \$200.00
TOTAL OF MCA FUNDS \$300.00

Contributions to Cemetery Funds

Jan 31, 1995 Peter & Jane Beauregard \$100.00
June 16, 1995 David & Jenna Hackler \$150.00
July 12, 1995 Paul & Joyce Field \$100.00
Sept 26, 1995 John & Katherine Beauregard \$100.00
Oct 23, 1995 John & Katherine Beauregard \$100.00
Nov 29, 1995 Esther & Kenneth LaChance \$100.00

TOTAL OF CEMETERY FUNDS \$650.00

Contributions to Town Funds

Town Reassessment Capital Reserve \$10,000.00
Town Hall Capital Reserve Fund \$5.99

TOTAL OF TOWN FUNDS \$10,005.99

Withdrawal of Trust Funds

School Heating Plant Expendable Trust \$19,874.00
Water Department Expendable Trust \$4,016.69
Highway Heavy Equipment Capital Reserve \$16,520.05

TOTAL OF WITHDRAWALS \$40,480.74

NET CHANGES TO TRUST FUNDS (\$29,524.75)

Respectfully submitted,
TRUSTEES OF TRUST FUND
E. Anne Burlin, Chairman

REPORT OF THE TRUST FUNDS OF THE TOWN OF MARLBOROUGH ON DECEMBER 31, 1995

Date of Creation	NAME OF TRUST FUND List first those trusts invested in a common trust fund	HOW INVESTED Whether bank deposits Stocks, bonds, etc. (If Common trust - So state)	Purpose Of Trust Fund	Original Balance	PRINCIPAL				INCOME			TOTAL		
					Balance Beginning Year	Additions/ New Funds Created	Gains or (Losses) on Sale of Securities	Capital Gain Dividends	Balance End Year	Balance Beginning Year	Earned During Year	Expended During Year	Balance End Year	Principal & Income
TOWN FUNDS														
04/24/1987	Insurance Expendable Tr		Payment of claims		4,925,710	0.00	3.23	0.00	4,928,939	869.91	306.23	38.74	1,137.40	6,066.34
12/31/1961	Charles C Ward Town Fund		Gen'l purposes-Town of Marlborough		5,232,847	0.00	3.43	0.00	5,236,277	792.11	318.35	1,110.46	0.00	5,236.28
12/01/1975	Kate Reid Town Trust Fund		General Purposes		5,018,594	0.00	3.29	0.00	5,021,884	844.69	309.81	1,154.50	0.00	5,021.88
	Furnum Memorial Fund		Supplies & Equipment-Fire & Police Depts		110,801,735	0.00	72.64	0.00	110,874,371	0.00	5,854.64	5,854.64	0.00	110,874.37
12/17/93	Water Dept Expendable Tr		Exp of Water Dept		4,014,062	(4,016.69)	2.63	0.00	0.000	1,991.71	317.34	2,309.05	0.00	0.00
	Edward Desnick Town Fund		General Purposes		8,632,361	0.00	5.66	0.00	8,638,020	676.83	491.82	1,168.74	0.00	8,638.02
					138,625.31	(4,016.69)	90.88	0.00	134,699.49	5,175.27	7,598.27	11,636.14	1,137.40	135,836.89
FIRE DEPARTMENT FUNDS														
Prior 1891	Jedediah T. Collins FD Fd		No record		508,625	0.00	0.33	0.00	508,958	0.00	26.88	26.88	0.00	508.96
11/1975	Delewan C. Richardson FD Fund		General Purposes		10,835,128	0.00	7.10	0.00	10,842,231	0.00	572.52	572.52	0.00	10,842.23
02/08/1978	Marlborough Grange Fire Fund		For Fire Dept		1,017,248	0.00	0.67	0.00	1,017,915	0.00	53.75	53.75	0.00	1,017.91
05/19/1982	Mary Lodge Fire Dept Fd		For Fire Dept		43,433,999	0.00	28.49	0.00	43,482,485	0.00	2,296.06	2,296.06	0.00	43,482.49
05/13/1988	Orner Dumont Fire Dept Fd		Income to Fire Dept		124,102,968	0.00	81.36	0.00	124,184,324	0.00	6,557.47	6,557.47	0.00	124,184.32
	Leroy Derby Fire Dept Fd		Income to Fire Dept		5,086,242	0.00	3.33	0.00	5,089,576	0.00	268.75	268.75	0.00	5,089.58
					185,004.21	0.00	121.28	0.00	185,125.49	0.00	9,775.42	9,775.42	0.00	185,125.49
AGED CITIZEN FUNDS														
07/1936	Jessie Mason Aged Cit Fd		Benefit aged citizens		1,017,248	0.00	0.67	0.00	1,017,915	0.00	53.75	53.75	0.00	1,017.91
07/25/1936	Chas Carlton Aged Cit Fd		Benefit aged citizens		3,051,744	0.00	2.00	0.00	3,053,745	0.00	161.25	161.25	0.00	3,053.74
					4,068.99	0.00	2.67	0.00	4,071.66	0.00	215.00	215.00	0.00	4,071.66
CHILDRENS HEALTH FUNDS														
1945	John H Kimball		Care of chronically ill children-Marlborough & Cheshire Counties		25,499,385	0.00	16.72	0.00	25,516,101	0.00	1,347.36	1,347.36	0.00	25,516.10
	Fred D Hemenway School		Income to HHC & CS Inc.		1,017,248	0.00	0.67	0.00	1,017,915	0.00	53.75	53.75	0.00	1,017.91
					26,516.63	0.00	17.38	0.00	26,534.02	0.00	1,401.11	1,401.11	0.00	26,534.02
MISCELLANEOUS FUNDS														
1927	Chas Ward Childrens Fd		Benefit town children		560,707	0.00	0.37	0.00	561,075	171.43	38.69	4.90	205.22	766.30
Prior 1891	Ministerial Fund		Income equally to Marlborough churches		642,900	0.00	0.42	0.00	643,322	0.00	33.97	33.97	0.00	643.32
07/2/1951	Kate K Davis Marl Comm Nurse Assoc.		Income to HHC & CS Inc.		28,606,629	0.00	18.75	0.00	28,625,382	0.00	1,511.54	1,511.54	0.00	28,625.38
11/16/82	M.Reynolds Marl. Comm Nurse Assoc.		Income to HHC & CS Inc.		492,949	0.00	0.32	0.00	493,272	0.00	26.05	26.05	0.00	493.27
	Old Torrent Vet. Firemans Assoc		Income to veteran firemen		2,350,454	0.00	1.54	0.00	2,351,995	184.11	133.92	16.95	301.09	2,633.08
	Marlborough Community Assoc. Charitable Fund				2,027,185	300.00	1.33	0.00	2,328,514	0.00	122.97	122.97	0.00	2,328.51
					34,680.82	300.00	22.74	0.00	35,003.56	355.55	1,867.14	1,716.37	506.31	35,509.87
					\$617,513.76	(\$23,590.69)	\$404.81	\$0.00	\$594,327.88	\$9,014.95	\$32,070.83	\$34,325.68	\$6,760.10	\$601,087.98
TOTAL COMBINED FUNDS														
CAPITAL RESERVE FUNDS														
09/02/1988	School Capital Reserve Fund		Construction & Renovation of Bldgs		58,108,990	0.00	0.00	0.00	58,108,990	3,098.30	4,418.63	0.00	7,516.93	65,625.92
03/31/91	Town Reassessment Cap Reserve		Town Reassessment		41,096,830	10,000.00	(49.22)	0.00	51,047,610	1,995.78	3,502.91	0.00	5,498.69	56,546.30
02/28/1974	Hwy Equip Cap Reserve Fund		Highway Equipment		62,144,860	(16,590.05)	0.00	0.00	45,554,810	5,538.25	4,298.73	0.00	9,836.98	55,391.79
03/11/1989	Town Hall Cap Reserve Fund		For Town Hall		12,983,930	5.99	0.00	0.00	12,989,920	834.77	1,098.32	0.00	1,933.09	14,923.01
					\$174,334.61	(\$6,384.06)	(\$49.22)	\$0.00	\$167,901.33	\$11,467.10	\$13,318.59	\$0.00	\$24,785.69	\$192,487.02
TOTAL CAPITAL RESERVE FUNDS														

REPORT OF THE TRUST FUNDS OF THE TOWN OF MARLBOROUGH ON DECEMBER 31, 1995

Date of Creation	NAME OF TRUST FUND List first three trusts invested in a common trust fund	HOW INVESTED Whether bank deposits Stocks, bonds, etc. (If Common Trust - So state)	Purpose Of Trust Fund	Original Balance	PRINCIPAL					INCOME				TOTAL
					Balance Beginning Year	Additions/ New Funds Created	Gains or (Losses) on Sale of Securities	Capital Gain Dividends	Balance End Year	Balance Beginning Year	Earned During Year	Expended During Year	Balance End Year	
COMBINED FUNDS														
SCHOOL FUNDS														
Prior 1891	School Fund, Asahiel Collins	No record of bequest-support of schools			9,902,912	0.00	6.49	0.00	9,909,404	0.00	523.26	523.26	0.00	9,909,404
12/03/1894	School Fund, WH Wilkinson	No record of bequest-support of schools			2,543,121	0.00	1.67	0.00	2,544,788	0.00	134.38	134.38	0.00	2,544,788
Prior 1891	School Fund, Abijah Tucker	Support of schools			86,466	0.00	0.06	0.00	86,523	0.00	4.57	4.57	0.00	86,523
Prior 1891	School Fund, Lydia Wyman	Support of schools			559,486	0.00	0.37	0.00	559,853	0.00	29.56	29.56	0.00	559,853
Prior 1891	School Fund, Town	Support of schools			427,244	0.00	0.28	0.00	427,524	0.00	22.58	22.58	0.00	427,524
09/20/94	School Heating Plant Expendable Trust	School Heating Plant			50,000,000	(19,874.00)	32.78	0.00	30,158,277	1,863.41	1,690.29	213.91	3,339.79	33,498.56
					63,519.23	(19,874.00)	41.64	0.00	43,686.87	1,863.41	2,404.63	928.26	3,339.79	47,026.66
EDUCATIONAL FUNDS														
05/25/46	Pease Educational Fund	Further education of worthy students			12,690,325	0.00	8.32	0.00	12,698,644	0.00	670.54	670.54	0.00	12,698,644
12/31/84	Mabel M. Ward Schol. Fund	College bound worthy students of Marlborough			10,172,483	0.00	6.67	0.00	10,179,152	0.00	537.50	537.50	0.00	10,179,152
04/03/87	Ormer Dumont Education Fd	Worthy students of Marlboro/Harrisville			2,875,365	0.00	1.88	0.00	2,877,250	0.00	151.93	151.93	0.00	2,877,250
04/20/1939	Ray E. Tarbox Memorial Fund	Further education of worthy students			2,766,223	0.00	1.81	0.00	2,768,036	0.00	146.16	146.16	0.00	2,768,036
05/31/1969	Chas B. Knight Mem Tr Fund	Continued education of worthy students			2,612,131	0.00	1.71	0.00	2,613,843	0.00	138.02	138.02	0.00	2,613,843
	Maria Kimball Education Fund	Further education of worthy students			25,433,097	0.00	16.67	0.00	25,449,770	0.00	1,343.86	1,343.86	0.00	25,449,770
03/15/1976	Chatham Sportsmens Club Fund	Worthy students of Marlboro/Harrisville w/restrict			1,756,889	0.00	1.15	0.00	1,758,041	1,620.72	178.47	22.59	1,776.60	3,534.64
					58,306.51	0.00	38.22	0.00	58,344.74	1,620.72	3,166.49	3,010.61	1,776.60	60,121.34
LIBRARY FUNDS														
12/24/1894	Frost Free Library Fund	Income to Lib			6,727,938	0.00	4.41	0.00	6,732,349	0.00	355.50	355.50	0.00	6,732,349
08/23/1930	Kate K. David Lib-Bk Fund	Income to Lib for bks			2,034,496	0.00	1.33	0.00	2,035,830	0.00	107.50	107.50	0.00	2,035,830
09/05/1898	Albert P. Frost Library Fund	Income to Lib			1,121,323	0.00	0.74	0.00	1,122,058	0.00	59.25	59.25	0.00	1,122,058
12/02/1930	Kate K. Davis Lib. Bk&Gds Fund	Income to Lib for bks			17,025,817	0.00	11.16	0.00	17,036,978	0.00	899.63	899.63	0.00	17,036,978
11/06/1948	L.R. Atherton Lib Fund	Income to Lib			1,046,748	0.00	0.69	0.00	1,047,434	0.00	55.31	55.31	0.00	1,047,434
11/27/1985	Kate M. Reid Frost Free Lib Fund	Gentle-Frost Free Lib			2,166,993	0.00	1.42	0.00	2,168,414	0.00	114.50	114.50	0.00	2,168,414
01/06/1948	M.J. Livingston Lib Fund	Income to Lib			224,263	0.00	0.15	0.00	224,410	0.00	11.85	11.85	0.00	224,410
02/20/1975	Rufus S. Frost II Mem'l Lib Fund	Income to Lib			2,543,121	0.00	1.67	0.00	2,544,788	0.00	134.38	134.38	0.00	2,544,788
03/13/1978	Alice Bullock Lib. Fund	Income to Lib			5,086,242	0.00	3.33	0.00	5,089,576	0.00	268.75	268.75	0.00	5,089,576
1986	Reginald Mason Lib. Fund	Income to Lib			3,490,271	0.00	2.29	0.00	3,492,559	0.00	184.42	184.42	0.00	3,492,559
03/24/1988	Irma Richardson Frost Free Lib Fund	Income to Lib			1,017,248	0.00	0.67	0.00	1,017,915	0.00	53.75	53.75	0.00	1,017,915
06/01/1982	Mary Lodge Frost Free Lib Fund	Income to Lib			43,453,999	0.00	28.49	0.00	43,482,485	0.00	2,296.06	2,296.06	0.00	43,482,485
01/14/1975	Ruth E Hemenway Fd	Income to library			20,344,966	0.00	13.34	0.00	20,358,303	0.00	1,075.01	1,075.01	0.00	20,358,303
02/01/91	Russell Wallace Lib. Fund				508,625	0.00	0.33	0.00	508,958	0.00	26.88	26.88	0.00	508,958
					106,792.05	0.00	70.01	0.00	106,862.06	0.00	5,642.78	5,642.78	0.00	106,862.06
TOTAL COMBINED FUNDS					617,513.76	(23,590.69)	404.81	0.00	594,327.88	9,014.95	32,070.83	34,325.68	6,760.10	601,087.98
TOTAL CAPITAL RESERVE FUNDS					174,334.61	(6,584.06)	(49.22)	0.00	167,701.33	11,467.10	13,318.59	0.00	24,785.69	192,487.02
TOTAL CEMETERY FUNDS					96,385.98	650.00	1,255.45	1,392.90	99,684.33	12,447.37	4,958.65	5,491.02	11,914.93	111,599.26
TOTAL FUNDS					\$888,234.35	(\$29,524.75)	\$1,611.04	\$1,392.90	\$861,713.54	\$32,929.42	\$50,348.07	\$39,816.77	\$43,460.72	\$905,174.26

TOWN OF MARLBOROUGH

LONG TERM DEBT AS OF DECEMBER 31, 1995

BOND:	STATE(1) SEWER	EPA SEWER	HIGHWAY GARAGE	FIRE(2) TRUCK	KEENE SEWER	TOTAL	BOND: (CONT'D)	STATE SEWER	EPA SEWER	HIGHWAY GARAGE	FIRE TRUCK	KEENE SEWER	TOTAL
Int. Rate	7.86-6.76%	7.3%	6.9%	7.03%	6.9%								
Fund Charged	Gen	Gen 40%	Gen	Gen	Sewer								
		Sew 60%											
12/31/94	220,000.00	475,000.00	65,000.00	35,000.00	13,915.00	808,915.00							
Additions													
Reductions	20,000.00	20,000.00	15,000.00	10,000.00	1,265.00	66,265.00							
12/31/95	200,000.00	455,000.00	50,000.00	25,000.00	12,650.00	742,650.00							
1996	20,000.00	20,000.00	10,000.00	10,000.00	1,265.00	61,265.00	2003	20,000.00	35,000.00			1,265.00	56,265.00
	16,505.36	32,988.41	3,450.00	1,762.50	876.00	55,574.27		4,887.19	19,755.00			266.00	24,908.19
1997	20,000.00	25,000.00	10,000.00	10,000.00	1,265.00	66,625.00	2004	20,000.00	40,000.00			1,265.00	61,265.00
	15,015.03	31,608.91	2,768.00	1,057.50	792.00	51,233.44		3,197.47	17,200.00			178.00	20,575.47
1998	20,000.00	25,000.00	10,000.00	5,000.00	1,265.00	61,265.00	2005	20,000.00	40,000.00			1,265.00	61,265.00
	13,417.30	29,928.00	2,070.00	352.50	706.00	46,473.80		1,352.82	14,260.00			88.00	15,700.82
1999	20,000.00	25,000.00	10,000.00		1,265.00	56,265.00	2006		45,000.00				45,000.00
	11,785.31	28,073.21	1,388.00		619.00	41,857.52			11,280.00				11,280.00
2000	20,000.00	30,000.00	10,000.00		1,265.00	61,265.00	2007		50,000.00				50,000.00
	10,109.87	26,365.48	690.00		531.00	37,696.35			7,927.50				7,927.50
2001	20,000.00	30,000.00			1,265.00	51,265.00	2008		55,000.00				55,000.00
	8,263.58	24,811.35			415.00	32,689.93			4,152.50				4,152.50
2002	20,000.00	35,000.00			1,265.00	56,265.00							
	6,567.50	22,174.12			354.00	29,095.32							
Principal													
Interest													
Total Debt													

NOTES: (1) Reimbursed by State of N.H.
(2) Reimbursed by Farnum Fund

TOWN OF MARLBOROUGH
TREASURER'S REPORT
REVENUES, EXPENDITURES & ASSETS REPORT
AS OF DECEMBER 31, 1995

TOWN OF MARLBOROUGH
TREASURER'S REPORT
INDIVIDUAL ACCOUNT REPORTS
AS OF DECEMBER 31, 1995

BALANCE ON HAND JANUARY 1, 1995

\$1,082,564.37

REVENUES:

Taxes \$2,817,093.49
Intergovernment 243,851.28
Licenses & Permits 166,234.31
Other Departments 34,137.54
Miscellaneous Sources 92,392.25
Water & Sewer 164,289.48
Interest 39,070.11
\$3,557,068.46

EXPENDITURES:

Orders Paid per Selectmen \$1,326,542.32
Orders Backed Out for '95 24,073.30
Credits & Reversals 0
Tax Collectors's Lien 151,236.45
Paid to County 184,473.00
Paid to School 1,791,980.00
\$3,478,305.07

BALANCE ON HAND DECEMBER 31, 1995

\$1,161,327.76

ASSETS:

Now Account - CFX \$109,196.45
Money Market - Fleet \$3,346.79
NH Public Deposit Inv Pool \$1,048,784.52
\$1,161,784.52

TOTAL CASH

\$1,161,327.76

HEMENWAY FUND:

Balance on hand 12/31/94: \$3,473.66
Deposits: Trust Fund \$8,566.96
Interest \$151.92

Total Income \$12,192.54

Disbursements:

Orders per Selectmen and
Welfare Officer
Balance on hand 12/31/95: \$7,834.32
\$4,358.22

DELEVAN C. RICHARDSON FUND:

Balance on hand 12/31/94: \$5,177.01
Interest Earned \$124.38
Total Income \$5,301.39

Orders paid per Fire Wards

Balance on hand 12/31/95: \$1,500.00
\$3,801.39

RECREATION FUND:

Balance on hand 01/01/95 \$2,553.89
Deposits \$10,779.00
Order paid per Committee \$9,458.70
Balance on hand 12/31/95: \$3,874.19

CONSERVATION FUND:

Balance on hand 01/01/95 \$5,611.23
Interest Earned \$156.15
Balance on hand 12/31/95: \$5,767.38

HERITAGE COMMISSION: (new)

Deposits \$1,367.74
Orders paid per Commission \$811.30
Balance on hand 12/31/95: \$556.44

OLD HOME DAY:

Balance on hand 01/01/95: \$510.82
Interest Earned \$14.22
Balance on hand 12/31/95: \$525.04

TOWN OF MARLBOROUGH
TREASURER'S REPORT
WATER DEPARTMENT
PROFIT AND LOSS STATEMENT
AS OF DECEMBER 31, 1995

REVENUES:

Beginning balance	\$3,391.59	\$76,700.22
Interest earned on profit	\$47,134.92	
Water Department Income	0	
Other Water Income		\$50,526.51
Revenue for the year		\$127,226.73
TOTAL REVENUE		

EXPENDITURES:

Water Department Payroll	\$7,827.92
Highland St. Project	\$81,070.64
Telephone	\$384.00
Water Tests	\$2,128.00
Electricity	\$7,492.25
Equipment Rental	\$5,290.00
State Permit Fees	\$150.00
Supplies	\$1,050.18
Maintenance/Repairs	\$5,689.95
Transfers to Highway	\$1,310.00
Advertising	\$109.64
Corrosion Control	\$6,552.00
Hydrants	0
Water Meters	0
TOTAL EXPENDITURES	\$119,054.58

NET PROFIT OR (LOSS):

\$8,172.15

TOWN OF MARLBOROUGH
TREASURER'S REPORT
SEWER DEPARTMENT
PROFIT AND LOSS STATEMENT
AS OF DECEMBER 31, 1995

REVENUES

Beginning Balance		\$122,093.04
Interest Earned on Profit	\$5,482.39	
Sewer Department Income	116,323.00	
Water/Sewer Interest	546.20	
Other Sewer Income	125.36	
Sewer Application Fee	160.00	
Revenue for the year	\$122,636.95	
TOTAL REVENUE		\$244,729.99

EXPENDITURES

Sewer Dept Payroll	365.95
Pleasant Street Project	125,105.41
Electricity	108.74
Equipment Rental	140.00
Keene Treatment Plant	31,443.47
Supplies	922.55
EPA Bond 60%	32,562.38
85 Keene Plant Bond	1,714.00
85 Pump Station Bond	512.00
TOTAL EXPENDITURES	\$192,874.50

NET PROFIT OR (LOSS)

\$51,855.49

TOWN HALL STAFF REPORT

The staff of the Town Hall is organized to keep all revenues under the control of Mrs. Derby as Town Clerk/Tax Collector, assisted by Mrs. Walton. Expenses and general fund accounting are managed by Mr. Biron along with any administrative requirements of the Board of Selectmen and other Town Departments.

This was another busy year in revenues. Mrs. Derby and Mrs. Walton were responsible for the collection of \$3,517,998.35. Income from all sources includes 4,974 invoices for all property taxes and water/sewer bills; 2,481 motor vehicle registrations, 359 Titles, and 2,081 decals; and a whole group of other items that includes construction permits, marriage licenses, UCC recordings, and dog licenses. In addition to the above amounts, \$58,886.45 was collected for the State of New Hampshire for vehicle fees.

On the expense side, checks amounting to \$1,326,542.32 were written for payroll and accounts payable. Our software from Business Management Systems, Inc. was rewritten and conversion from version 6 to version 7 was a busy time in the general fund activities. Mrs. Crowell continued to be our Town Treasurer monitoring the receiving and expending funds as well as moving funds between banks and the N.H. Public Deposit Investment Pool. Mr. Biron responds to all inquiries on behalf of the Selectmen when they are not in the office and takes care of health benefits, liability and workman's compensation insurance as well as all administrative requirements for the Board and other departments except for the Library and Police. These administrative requirements include any grant activities, public hearings, and update of the ordinances. Additionally, Mr. Biron is a Commissioner of the Southwest Region Planning Commission and represents the Town on the Transportation Advisory Committee of the Commission insuring the Town's interest on highway issues.

REPORT OF THE MARLBOROUGH POLICE DEPARTMENT

The Police Department continues the effort to maintain high standards of service for the Town. Changes in manpower and individual officers' qualifications have been upgraded to afford better protection for our citizens against the increase in Juvenile Crime, reported Sexual Assaults and Burglaries. This is reflected in the greater number of hours and responses logged by our Officers over those shown last year.

Constant changes in the growth and society of Marlborough require this Department to continually adapt its services to the many needs of the Town. We receive strong support through positive attitudes from the employees and residents. We sincerely thank you for that support and understanding.

MARLBOROUGH POLICE DEPARTMENT

1995

TOTAL CASE REPORTS - 178

1 Sexual Assault -JV	2 Misuse of Plates
1 Reckless Conduct-JV	3 Unauthorized use of Motor Vehicle
1 Assist with Brawl	1 Indecent Exposure
18 Criminal Mischief	4 Aggrav. Felonious Sexual Assault
1 Abandoned Motor Vehicle	2 Reckless Conduct
17 Thefts	8 Burglaries
4 Domestic Assaults	1 Information to County Attorney
9 Possession of Drugs	3 Habitual Offenders
13 Assaults	1 Cat Bite
8 Bad Checks	10 Operating after Suspension
1 Endangering Welfare	4 Harassing Telephone Calls
2 Lost/Stolen Plates	1 Allowing Improper Person to Drive
3 Criminal Threatening	3 Transport Open Container
2 Disorderly Conduct	3 Town Ordinance - Open Container
16 Protective Custody	1 Escape
5 Arrest Warrants	1 Boating While Intoxicated
1 Abuse/Neglect	2 Conduct After an Accident
3 Runaway JVs	1 Explosives Found
1 Attempted Suicide	1 Rabies Exposure
11 DWIs	1 Untimely Death
3 Unlawful Activity	1 Unauthorized Use - Rental Property
1 Prohibited Sales	2 Forgery

REPORT OF THE RECYCLING/TRANSFER CENTER

The two major activities at the Recycling/Transfer Center during 1995 were the construction of a garage for the truck and skidsteer and the installation of a new gate.

Several small buildings were removed and the site was used for the garage. A new "Swap Shop" room was also built. Frank Pelkey, Paul Laurendeau, Leo Lamoureaux, Christopher Robbins and Parker Drown volunteered their labor and skills in constructing the building. This reduced the cost of the project from \$15,000.00 to \$7,000.00, thereby saving the Town \$8,000.00

The lowest bid on a new gate was \$950.00. Once again with volunteer help from Paul Laurendeau and Frank Pelkey aided by Victor Giguere's cutting, welding, and sanding we were able to install it for the low cost of \$510.00, saving the Town another \$440 to purchase a larger baler.

We received a \$2500.00 Grant from "New Hampshire the Beautiful" to purchase a larger baler. With this offset in our budget, we were able to pave the road to the Center.

In 1995 we moved 441 Tons of recyclables; three hundred twenty-nine (329) tons of solid waste plus 59 tons of demolition waste for a total of 388 tons of solid waste. The cost of transferring the solid waste was \$38,800.00. It could have been \$82,900.00 if we didn't have a 53% recycling effort. "GOOD WORK!"

The Center earned \$30,479.43 from recyclables, the Roxbury Fee, grants and charges for items brought to the Center. This is a sizeable offset to our operational cost.

We would like to take this opportunity to recognize and give SPECIAL THANKS to Paul Laurendeau, Leo Lamoureaux, Christopher Robbins, Parker Drown, and Victor Giguere for contributing their time and skills. Their efforts not only lowered the cost of running the Center, but helped the citizens of Marlborough by lowering our share of the tax dollar. Thanks to all who helped!

We also thank all residents for their cooperation in keeping our Center one of the cleanest and most highly rated in the State.

Respectfully submitted,
Frank Pelkey, Manager

REPORT OF THE WELFARE ADMINISTRATOR

At the outset of the year most applications for local assistance came from single mothers with children and the working poor. During the first six months the volume of requests for assistance was quite high. As the overall economy of our area improved the number of requests decreased bringing an increased percentage of applicants who were less employable due to mental or physical limitations. Though fewer in number, those individuals generally required more time to service. Approximately fifty percent of applicants actually qualified for all or part of the financial assistance they requested.

An unusually mild winter reduced fuel demands. As such, this office was not affected by cuts in the CAP Fuel Assistance Program offered through Southwestern Community Services. Unfortunately, Fuel Assistance funding is uncertain for 1996 and there are plans for the program to be phased out entirely. These changes, when they occur, will most certainly impact local welfare.

In addition, the passage of House Bill 32 (the State's recently passed Welfare Reform Bill) has caused concern among local welfare administrators that (as written) it may cause a downshifting of costs to cities and towns.

The welfare office is in place to serve as a "safety net". This office has endeavored to meet the needs of individuals in a complete and dignified manner while minimizing the cost to the community. I would like to thank the Odd Fellows, Salvation Army, American Legion, and all of the townspeople who have generously donated their resources to that purpose.

Respectfully submitted,
Susan Beffa
Welfare Administrator

REPORT OF THE FROST FREE LIBRARY

In last year's town report we summarized our plan for the library's automation. For the last year we have conducted inter-library loans electronically with our first computer, its internal modem and our second phone line. We received over 200 titles for our patrons from other libraries -- a hundred more than last year. If you want a title we do not have, ask us to borrow it for you - we borrow from all libraries in NH and beyond. Currently, staff and volunteers are working hard to complete an inventory of library holdings so our records may be converted to a machine readable format. Patrons will be re-registered, and receive bar codes, during 1996. By the year's end the library will be well on its way to having an automated circulation system and catalog.

Last spring the library's new Saturday hours were established in response to our winter user survey. The library is now open on Saturdays from 10 am to 4 pm. Other spring activities included two major facility maintenance projects. The fire escape, proposed and approved on the town warrant, was constructed and the library addition received a new roof. Both projects were completed before our summer programs began.

"Saddle Up a Good Book" was our most successful summer reading program ever. Over 114 children participated in the reading program. Children gathered gold nuggets, put animals in a desert scene, searched for a toy horse around town, played guessing games, won prizes, and read a lot of books! MANY creative and dedicated volunteers insured the success of the reading program, the story time series, 4 Super Saturdays, a wild-west magic show and our 1995 concert series. Next year will be an Olympic theme - limber up your reading muscles!

Meanwhile, Friends of the Frost Free Library prepared for their annual fall book sale. Thanks to more community donations than ever before, the sale brought in nine-hundred dollars. This year's profits, and previous book sale funds, have been earmarked to help fund library automation.

This year, as always, the people who contribute to the library's existence are to be thanked for their special efforts and interest. Everyone who participates in the Frost Free Library's life helps strengthen Marlborough's public library, a resource any citizen may use free of charge.

Respectfully Submitted
Lisa R. Bearce,
Director

FROST FREE LIBRARY STATISTICS 1995

PEOPLE:

Registered Borrowers.....1,777
New Borrowers.....121
Volunteer Hours Donated.....1,448

SERVICES:

Reference Questions.....505
Adult Programs/Attendance.....10/661
Juvenile Programs/Attendance.....45/1,043
Exhibits.....81
Computer Use.....272
Interlibrary Loans Borrowed.....79
Interlibrary Loans Loaned.....2,739
Photocopies.....3,877

CIRCULATION:

Juvenile Fiction.....4,078
Adult & Y A Fiction.....934
Juvenile Non-Fiction.....1,597
Adult Non-Fiction.....1,518
Periodicals.....1,359
Videos.....187
Records & Cassettes.....13
Puppets.....13,563
Total.....161

MATERIALS ADDED:

Juvenile Fiction.....253
Adult & Y A Fiction.....71
Juvenile Non-Fiction.....128
Adult Non-Fiction.....16
Videos.....14
Audio Cassettes.....643
Total.....623

MATERIALS DISCARDED:

Books.....

REPORT OF THE RECREATION COMMITTEE

Another year has gone by and the recreation committee and its many volunteers have felt the busyness of 1995. Many projects have been completed and we have many more slated for the coming year. One of the biggest projects of the year was the replacement of the infield at the lower ball field. This project was a major endeavor that was accomplished due to the hard work of many, as well as the donation of heavy equipment time. The other big project of the year was the completion of the storage garage at the lower ball field. This now enables us to store all recreation department equipment in one place. Inventory control will be much improved with this addition.

Our programs were very busy this year seeing an increase in participation in almost every one. The baseball program fielded more teams than ever including Jr. and Sr. softball teams, Jr. and Sr. Bambino teams, rookie teams, T-ball teams and a five year old instructional team. As with all our programs, these numbers are growing. The soccer program needed to field two additional teams this year for the same reason. The 1995-1996 basketball season is well under way with expanded student participation of age groups in grades K-8 actually doubling the membership of the program.

The summer programs were very busy and successful. The younger theater group did a wonderful job with their presentation of "Readin', Ritin', Rockin'". Fun was had by all and the costuming was excellent. The older theater group did an original performance called "Time Warp". The talent was great and the young adults participated in every aspect of the presentation. The "Fun In The Sun" program saw the most consistent number of participants in many years. They enjoyed new craft ideas and new field trips. Again, this program saw an increase in registered participants. The "Meetinghouse Pond Nature Program" enthused groups of hikers.

The "Temple Mountain Ski Program" has been impressively successful due to the best snowfall in years and is still well under way. The adult recreation "Tuesday Afternoon Program" is ongoing. During the month of August the seniors enjoyed a sandwich, fruit and veggie luncheon instead of the traditional barbecue. Despite the windy weather blowing our napkins around, it was a beautiful day.

Some of the plans that we have for the coming year are the rebuilding of the infield at the softball field, repair of the backstop fencing, addition of more bleacher space, sprucing up of the bathhouse at Stone Pond, and investigation into more field space for both the soccer and baseball programs. These are just a few.

We want to take this opportunity to thank all of our sponsors for their support, the parents and residents who take on the responsibilities of coaching and assistant coaching, townspeople that help with our big and little projects, the allowance of land use for practices and everyone who comes out to watch our young participants. All of these generous volunteers enabled us to come in under budget this year. We know times are tough and we want to reiterate that no child will be denied participation in a program for financial reasons. We, as a committee, want all our youths to have the opportunity to become involved. We try to keep registration fees down and we think we do a pretty good job of it.

If there are any additional programs that you would like to see added, ideas you may have or ways of helping out, please contact one of the Recreation Committee members or attend one of our meetings. We try to meet the third Tuesday of the month at the Town Hall at 7:00PM. Meeting notices are also posted at the town hall and post office.

Respectfully Submitted
Jolene Miner

REPORT OF THE FIREWARDS

In 1995 the Marlborough Fire Department responded to fire calls in our town and in surrounding towns through our affiliation with Southwestern Mutual Aid. A total of 71 calls were answered as shown below.

TYPE OF CALL	NUMBER	TYPE OF CALL	NUMBER
Automobile Accident	15	Smoke Removal	3
False Alarms	16	Calls for Assistance	4
Chimney Fire	4	Brush Fire	3
Structure Fire	4	Mutual Aid Calls	7
Automobile Fire	3	Miscellaneous Calls	10
Propane Gas Leaks	2		
TOTAL NUMBER OF CALLS			71

As shown above, 7 of our calls were for Mutual aid to other towns. Below is a breakdown by town:

Keene, 5; Swanzey Center, 1; Harrisville, 1. It should be noted that Marlborough received help from other towns 7 times during 1995.

During 1995, the Fire Wards funded training opportunities for our fire fighters; several members attended classes at the Meadowood Fire School and the National Fire Academy in Maryland.

During Fire Prevention Week, the Fire Department once again presented a program to several elementary school classes. The students and teachers appreciated the program.

As is customary, the Fire Company sponsored a Halloween parade and costume judging for the Elementary School children.

The Fire Wards wish to sincerely thank the Fire Company, the Police Department, the Selectmen, the Ladies Auxiliary to the Fire Department and the townspeople for their continued support and cooperation during the year.

MARLBOROUGH FIRE WARDS
 Carl Russell, Edward Wilson, Wayne Crowell,
 Clarence Batchelder and Linwood Croteau

REPORT OF THE MARL-HARRIS AMBULANCE SQUAD

1995 was the busiest year in the 26 year history of Marl-Harris. We answered 188 calls for help that break down into the following categories: 154 medical emergencies, 11 motor vehicle accidents, 2 cardiac arrests, 3 fire standbys, and 3 Mutual Aid calls to Keene and Dublin. Fifteen were "no transports".

Our membership is currently down 4 members from last year. Our present membership is 22 (16 medical and 6 non-medical support), 2 advanced first aid, 1 first responder (currently enrolled in a EMT course), 8 EMT-D and 5 EMT-I.

Marl-Harris sponsored the first Annual EMS weekend at the Marlborough Elementary School. Eleven (11) instructors were utilized for 8 courses, covering various topics. Eighty-seven (87) students representing more than 30 ambulance/rescue squads were in attendance. Subsequent schools are being planned.

Fund raising activities included a carwash, two bake sales, the annual dance, and a cow flop. A donkey basket ball game was scheduled but had to be canceled when the donkeys failed to show up.

Marl-Harris was chosen to be the recipient of the proceeds generated by the Family Barber Shops annual Ice Fishing Derby. The funds were a welcome aid in meeting training requirements.

Training requirements are becoming even harder to meet. As new technology is being introduced, we must keep pace. This is a costly task as education becomes more and more expensive each year. Thanks to good fund raising efforts and generous donations from Marlborough and Harrisville residents, we can function for a while longer.

This year we bid farewell to two valued members. Jane Dunn (25 years service) and Bryan Trudelle (18 years of service), both are from Harrisville. We thank them for their many years of service and for their teaching and guidance.

Anyone interested in becoming a member of the fire or a ambulance service, contact any member for details. We can't function without your help.

Respectfully submitted,
 James L. Bleau, Pres./Chief

REPORT OF THE PLANNING BOARD

Last year was fairly quiet for the Marlborough Planning Board. Due to a drop in applications for hearings, the Board held only six public meetings.

Among those actions taken by the Planning board were approval of a special provision to allow limited residential construction in a C-3 Zone. The Board also conducted site plan reviews for a shop offering art goods and antiques at 11 Shaker Farm Rd., a manufacturing and sale facility for wood products on Canada St., a used car lot at the former Black Lantern Restaurant property, a machine tool parts manufacturing facility at 330 Dublin Rd., and a retail sales facility for fencing stock on East Main St.

The Planning Board also discussed revisions to the Town Subdivision Regulations; updated the Capital Improvement Plan; and accepted the study by the Southwest Regional Planning Commission on data required to develop an Impact Fee Ordinance.

Timber cuts were approved on properties owned by M. Hakala and R. Wilkins on Hill St., and Stephen Barth off Frost Hill Rd.

This past year also included a change of personnel. Anne Burlin resigned and was replaced by Kathy Oliver and Ted Mead resigned and was replaced by Bob Steinert.

One of the major projects for the Planning Board in 1996 will be updating the Town Master Plan.

The Board values the input and concerns of the public. To serve you, a Board representative will be available for consultation by appointment on Monday evenings from 7 pm to 9 pm. Advance appointments may be made through the Town Clerk's Office (603-876-4529).

Respectfully submitted,
Ken Kerber, Chairman

REPORT OF THE CONSERVATION COMMISSION

The Conservation Commission provides a focal point within the municipal government for environmental concerns and is the only local board specifically charged with the protection of natural resources.

The Commission has finalized negotiations with the New England Telephone and Telegraph Company (NYNEX) for the acquisition of the portion of the abandoned Manchester to Keene Railroad which they own. A purchase and sale agreement was signed in November by the Town and NYNEX and has been submitted to the State and Federal offices for the approved matching funds. Unfortunately the government shutdown came just at the time of expected approval so funds were not available in 1995. It is expected, however, that the project will be completed in early 1996 with transfer of the property to the Town.

Water quality monitoring of Stone Pond, begun in 1988 has been continuing. Water quality of the pond remains excellent. The phosphorus content, however, increased slightly in 1995 after declining steadily since 1988. This trend will be carefully watched in 1996. Lake shore owners are encouraged to take proactive steps to retain the quality of their pond. Further information is available from the Commission.

The Commission's activity in 1995 has been limited by lack of members. We are actively seeking new members, and encourage all interested in the conservation of the resources of the Town to please volunteer as members. Please contact the Town Clerk if you are interested.

Respectfully submitted,
Michael Krinsky, Chairman
Charles Buffler, Secretary

REPORT OF THE ZONING BOARD OF ADJUSTMENT

1995, in comparison with other recent years, was not a typically busy year for the Board of Adjustment. Proposed development requiring action by the Board of Adjustment has been less than usual in that some development has been in conformance with the provisions of the Zoning Ordinance as a "permitted use" and other commercial development has been subject only to a favorable site-plan review and approval by the Town's Planning Board.

However, the Zoning Board did grant special exceptions to the following applicants:

Marlborough Veterans, Inc. - to permit a private, non-profit membership meeting establishment (veterans organizations and allied units) at 644 Dublin Road (Route 101);

Hisako Kobayashi and Peder Johnson to permit a home occupation to consist of the display, sales and purchases of art goods and antiques at 11 Shaker Farm Road;

Ronald Dusavitch to permit the construction and use of a building by Wood Accents, Inc., for the purposes of the manufacturing and sales of wood products at Canada Street;

Clarence C. Hale to permit and operate a machine tool parts manufacturing facility within the basement of his residence at 330 Dublin road (Route 101), and

Roger Beaudoin to utilize the existing land and building at 301 East Main Street (Route 101) to display, store, and conduct retail sales of fencing materials and related equipment and as a future one-family residence.

Respectfully, the Board also wishes to convey its thanks and appreciation to those in attendance at its public hearings for their comments and expressing their concerns. Should anyone require assistance or advice from a Board Representative, appointments may be made through Mr. Biron (Town Administrator) at Town Hall or by telephone at (603) 876-3751 during regular business hours. An appointment will then be scheduled for you. An appointment may also be arranged through the Town Clerk's Office, telephone (603) 876-4529.

Respectfully submitted,
Robert W. Heald, Chairman

REPORT OF THE HERITAGE COMMISSION

The Heritage Commission became a new Town organization by action of the voters at the 1995 Town Meeting. Seven (7) members were appointed by the Board of Selectmen in the Spring, and since then 6 meetings of the Commission have been held, beginning in early August.

Initially, we had discussions to define our purposes and how we would function. We were guided by the enabling State legislation which was adopted in 1992. Later meetings were focused on our near future goals and projects which include repair work on the Civil War Statue, installation of a descriptive sign at the Meeting House site, and plans for a display case for the original Boston Post Cane.

We are also developing plans for continuing the Gates House restoration, as well as planning for the use of the building and property in 1996 and beyond. The Commission has decided to have an open house for the public and to work out a plan with the Marlborough School for field trips for elementary children as part of their local history studies. Both of these may be scheduled for late Spring, depending on development of final plans.

Our members are quite enthusiastic about the potentials for the work of the Commission and have established the following outline of its basic purposes: 1) to preserve and protect those features in our community which are significant resources relative to our historic, cultural and aesthetic qualities; 2) to promote the proper recognition and use of these resources for the benefit of present & future generations; 3) to advise and assist other local Boards and Commissions in their review of matters affecting or potentially affecting our Town's resources relative to its heritage and 4) to manage and control property in our Town which has been designated as the responsibility of the Commission - or has been acquired by the Commission - for proper recognition, use and protection of such property.

The Commission looks forward to serving the community in this important work, and to help our residents increase their awareness and interest in those things which make up the heritage of our fine Town of Marlborough.

Respectfully Submitted,

Richard Butler, Chairman
Helen Wilson, Secretary
Elizabeth Richards, Treasurer
David Cheney, Ex Officio Member

Priscilla Richardson, Member
Jean Packard, Member
Edward Wilson, Member
Allan Williams, Member

HOME HEALTH CARE AND COMMUNITY SERVICES
REPORT TO THE TOWN OF MARLBOROUGH
JANUARY 1, 1995 TO DECEMBER 31, 1995

ANNUAL REPORT

In 1995, Home Health Care and Community Services (HCS) continued to provide home care and community services to the residents of Marlborough. The following information represents a projection of HCS's activities in your community in 1995. The projection is based on actual services provided from January through September 1995 and an estimate of usage during October, November and December.

SERVICE REPORT

SERVICES OFFERED	SERVICES PROVIDED	SERVICES SUPPORTED PARTIALLY OR TOTALLY BY THE TOWN
Nursing	822 Visits	3 Visits
Child Health Nursing	1 Visit	1 Visit
Physical Therapy	55 Visits	8 Visits
Speech Pathology	5 Visits	0 Visits
Occupational Therapy	3 Visits	0 Visits
Medical Social Work	13 Visits	1 Visit
Outreach	12 Visits	0 Visits
Nutritionist	3 Visits	3 Visits
Home Health Aide	649 Visits	91 Visits
Homemaker	529 Hours	367 Hours
Meals-On-Wheels	2,564 Meals	2,564 Meals
Health Promotion Clinics	24 Clinics	24 Clinics
Total Unduplicated Residents Served:	135	

Regularly scheduled wellness clinics, child health clinics, prenatal and hospice care are also available to residents. Town funding partially supports these services.

FINANCIAL REPORT

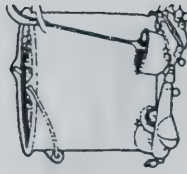
The actual cost of all services provided in 1995 with all funding sources is projected to be \$123,259.62.

These services have been supported to the greatest extent possible by Medicare, Medicaid, other insurances, grants and patient fees. Services that were not covered by other funding have been supported by your town.

For 1996 we recommend an appropriation of \$8,750.00 to continue home care services at the current level. We also recommend an appropriation of \$1,410.00 for the Meals-On-Wheels program.

Thank you for your consideration.

The
Community
Kitchen, Inc.



P.O. Box 1315
Keene, NH 03431
(603) 352-3200

October 9, 1995

Office of the Selectmen
Town of Marlborough
Marlborough NH 03455

Dear Selectmen:

We are writing to respectfully request that The Community Kitchen, Inc. be placed on your March, 1996 Town Meeting Warrant for an Operating Budget Request in the amount of \$2,500.

Enclosed is The Community Kitchen's Meals and Cost per Town form which details how many Hot Meals and Pantry Boxes were distributed or served to residents of Marlborough and other towns. This form shows that between October 1, 1994 and September 30, 1995, 14,067 meals were distributed through our Pantry program and 897 meals were served at our Hot Meals program to residents of Marlborough. The total average cost per meal to The Community Kitchen is \$0.45, down from \$0.50 in 1994. The cost to provide meals to residents of Marlborough between October 1, 1994 and September 30, 1995 was \$6,734.

We are very willing to meet with you or your Budget committee to answer any questions you may have about The Community Kitchen and its services. Please call me to schedule a meeting. Thank you for your time and consideration.

Sincerely,

Mindy Lambrat

Melinda Cambiar
Executive Director

A Monadnock
United Way Agency



SOUTHWESTERN COMMUNITY SERVICES, INC.

CITY/TOWN: MARLBOROUGH

DATE 11/95

ECONOMIC IMPACT
DIRECT ASSISTANCE TO RESIDENTS:
1% OF DIRECT ASSISTANCE:

\$213,683.68
\$ 85,473.47
\$ 854.73

HEAD START	\$ 18,000.00
WOMEN, INFANTS, & CHILDREN (WIC)	\$ 21,346.20
COMMODITY SUPPLEMENTAL FOODS PROGRAM (CFSP)	\$ 10,080.00
COMMODITY SURPLUS FOODS	\$ 1,216.00
FUEL ASSISTANCE PROGRAM	\$ 22,411.21
FUEL: CASE MANAGEMENT SERVICES:	\$ 1,408.06
NEIGHBOR HELPING NEIGHBOR	\$ 150.00
SECURITY DEPOSIT LOAN PROGRAM	\$ 560.00
EMERGENCY HOUSING & SHELTER PROGRAMS	\$ 6,864.00
NEW HOPE NEW HORIZONS	\$ 3,066.00
HEALTH INSURANCE COUNSELING PROGRAM	\$ 372.00

TOTAL NUMBER OF HOUSEHOLDS SERVED:	157
TOTAL NUMBER OF RESIDENTS SERVED:	329
AVERAGE COST PER HOUSEHOLD:	\$ 544.42
AVERAGE COST PER RESIDENT:	\$ 259.80

PLEASE NOTE: THE ECONOMIC IMPACT AMOUNT IN THIS REPORT IS SOLEY
BASED ON DIRECT ASSISTANCE DOLLARS & DOESN'T
INCLUDE PAYROLL DOLLARS.

REPORT OF THE MONADNOCK ADVISORY COMMISSION
TO THE TOWNS OF
JAFFREY, DUBLIN, MARLBOROUGH,
TROY AND FITZWILLIAM

The Monadnock Advisory Commission is charged by the State of New Hampshire under Statute R.S.A. 258:1 to advise and guide the Department of Resources and Economic Development on management of their lands and leased lands of the Society for the Protection of New Hampshire Forests and the Town of Jaffrey. The lands are located on Mount Monadnock, Gap Mountain and Little Monadnock Mountain.

In 1995 the Commission held on public meeting. This meeting met our statutory obligation. The Commission was busy with carrying out its responsibilities for the Monadnock Management Plan.

The Commission worked with the Town of Jaffrey on placing the new 500,000 gallon water tank on Jaffrey land next to the State Park and Town Reservoir.

The Public is encouraged to contact their Commission members with suggestions and comments. Members of the Monadnock Advisory Committee are:

Jaffrey:	H. Charles Royce, Peter B. Davis
Dublin:	Betsy Harris, Bruce McClellen
Marlborough:	James Everard, Ernie Linders
Troy:	David Adams, Ira Gavin
Fitzwilliam:	Daniel Leary, Thomas Parker

Respectfully submitted,
H. Charles Royce, Chair

REPORT OF THE CEMETERY COMMITTEE

The Cemetery Committee had a very busy year. The pine trees that were on the Town property around Pine Grove and Graniteville Cemeteries were harvested. The money received went into the Town's General Fund.

Our crew cleaned up all the brush and dead limbs that had grown, blown or fallen against the iron fences surrounding the two cemeteries. There is now a strip of clear ground approximately six feet wide behind the fences, which will remain clear as future brush and weeds will be mowed.

Walter Glazier has rebuilt the iron fence on the north-westerly side of Pine Grove Cemetery. It is a job well done. Plans for 1996 include repairing the fence that runs across the back of Pine Grove.

Elmer Grover has done an excellent job keeping all of the cemeteries mowed and trimmed. Some money was saved due to the unusually dry summer.

Respectfully submitted,
Michael Ball
Chairman of the Cemetery Trustees

VITAL STATISTICS DEATHS - 1995

DATE	NAME	PLACE
01/16/95	ROSE M. KNIGHT	WESTLAND
01/28/95	WALTER JOHN MAKI	KEENE
03/10/95	LEONIDE MARIE CARGILL	KEENE
03/11/95	BETTY JANE DE ROSIER	SULLIVAN
03/19/95	ROBERT ANTHONY DE LISLE	KEENE
04/03/95	BRANDON ROBERT CHAMBERLAIN	LEBANON
04/16/95	DORIS G. FAIRFIELD	KEENE
04/29/95	MADOLYN C. RICHARDSON	MARLBOROUGH
05/14/95	ALFRED W. THOMAS	MARLBOROUGH
05/29/95	EDWARD OTTO RYLL	LEBANON
06/15/95	INA E. MATTSON	KEENE
06/23/95	FRANCIS W. FAIRFIELD	MARLBOROUGH
07/15/95	ALAN MARK KASLAITIS	LEBANON
07/29/95	IMOGENE M. DESPRES	MARLBOROUGH
07/31/95	CHESSIE M. BROWN	MARLBOROUGH
08/03/95	MARY E. TORREY	MARLBOROUGH
08/26/95	LAURA R. TONSETH	FITCHBURG, MA
10/15/95	EVELYN M. BEAUREGARD	KEENE
11/11/95	HAZEL ELSIE NYE	KEENE
12/22/95	LLOYD A. PACKARD	KEENE

BROUGHT IN FOR BURIAL - 1995

DATE	NAME	PLACE
08/13/94	ELIZABETH GORHAM CLEMENT	LOS ANGELES, CA
12/31/94	NORMAN FITZWILLIAM ERIKSON	MILFORD
02/18/95	PETER A. GOODWIN	MANCHESTER
02/23/95	CATHERINE EVELYN WORCESTER	PETERBOROUGH
03/15/95	CLARA B. LAMBERT	HAMPTON
03/15/95	MARIE ELIZE WEST	EXETER
04/22/95	CATHERINE ELIZABETH MACKAY	ACTON, MA
06/01/95	RALPH W. GLAZIER	KEENE
06/02/95	SHIRLEY G. MASON	WETHERSFIELD, CT
10/15/95	EVELYN M. BEAUREGARD	KEENE
12/03/95	PAUL E. FIELD	KEENE

VITAL STATISTICS (CONTINUED)

MARRIAGES

BIRTHS - 1995

DATE	BRIDE AND GROOM	RESIDENCE OF EACH	DATE	CHILD'S NAME	PARENTS' NAMES	PLACE
04/22/95	CHESTER ARTHUR BEEDE, JR. SANDRA HOLLY BALDUF	MARLBOROUGH MARLBOROUGH	07/04/94	STACEY HELEN	JAMES LIONEL BLEAU DENISE MARIE BLEAU	KEENE
05/13/95	GRANT DANIEL OAKLEY MICHELLE LEIGH MILBURN	NASHUA, N.H. MARLBOROUGH	02/09/95	SAMANTHA JO HALE	SEAN MICHAEL HALE ANNE LYNN HALE	KEENE
06/10/95	PAUL ROGER PAINCHAUD CYNTHIA ANN ROBBINS	MARLBOROUGH MARLBOROUGH	02/19/95	CAITLIN KELLEY	JOHN HENRY WAIBEL ELAINA MARIE WAIBEL	KEENE
07/08/95	WILLIAM JOHN FIELDS VALARIE ANNE DEROSIER	MARLBOROUGH MARLBOROUGH	02/20/95	ANNA DREW	JAY N. GARRETT-LARSEN DAWN E. GARRETT-LARSEN	PBORO
07/22/95	ZACHARY JOHN HUNT CATRINA MARIE SUNDSTROM	MARLBOROUGH MARLBOROUGH	03/18/95	AUDESSA RAE	ROBERT J. LAMOUREUX III ROBYN MARIE LAMOUREUX	KEENE
07/22/95	RONALD PHILLIPS MACKINNON DEBBIE ANN HALLOWELL	MARLBOROUGH MARLBOROUGH	04/18/95	KATELYNNE TESS	MICHAEL CARL GOODCHILD MICHELLE LEIGH GOODCHILD	LBONON
08/05/95	RODNEY A. RUSSELL LINDA A DOLLOPH	MARLBOROUGH MARLBOROUGH	04/19/95	VICTORIA RENEE	ROBERT LEE WALKER JACQUELINE WALKER	KEENE
08/05/95	KEVIN MARK NASON CHARLETTE LEE WALL	MARLBOROUGH MARLBOROUGH	05/17/95	LARISSA BLAIN	JONATHAN EDWARD THOIN LORI JEAN THOIN	KEENE
08/19/95	ORESTE C. CARBONE, JR. MELISSA RAE JEAN	MARLBOROUGH MARLBOROUGH	05/24/95	JACOB DANIEL	DANIEL WILLIAM LOUGEE MARGARET ROSE LOUGEE	KEENE
09/23/95	KYLE JASON RIDER JENNIFER BETH CUTAIAR	MARLBOROUGH MARLBOROUGH	07/27/95	MATTHEW ROBERT	JOHN ROGER COUTURE PATRICIA LOUISE COUTURE	KEENE
09/30/95	ELMER EUGENE FRITZ EMILIE LOUISE SHAW	PENNSYLVANIA MARLBOROUGH	08/13/95	KELLIE IRENE	SHAWN PATRICK MERKLE MARY LIDA MERKLE	KEENE
12/23/95	RODERICK ANDREW WOODWARD MARY EMILY HEBERT	MARLBOROUGH MARLBOROUGH	08/21/95	MATTHEW CURTIS	STEVEN DUVGLIO ASCANI MARY SUE ASCANI	KEENE
12/24/95	FRANK ROWE CORLISS MARY SUE CORLISS	MARLBOROUGH MARLBOROUGH	09/13/95	ALYSSA MARIE	PAUL ROGER CROTEAU JULIE ANN CROTEAU	KEENE
			09/25/95	SAMANTHA UPTON	JOHN FRANCIS HAYES SUSANNAH FISKE HAYES	PBORO
			09/29/95	JULIA NICOLE	RICHARD C. GUERRIERO, JR ANNE CATHARINE GUERRIERO	KEENE

SCHOOL REPORTS

CHAIRMAN'S REPORT

It is the primary responsibility of the Marlborough School Board to provide the children of Marlborough with the best possible education available while trying to maintain its responsibility to the citizens of our community.

Because of the economic problems over the past two years, the school budget has been reduced to try and hold the line. Spending freezes have been implemented over the last three years in order to get through the school year. We now need to take a step forward in order to give our children the education they need and deserve. We also have to remember this is not only an investment in their future, but in our own future as well.

Over the past thirteen and a half years, I have learned (sometimes the hard way) what a good school Board member should and should not do. One of the most important things to remember is, "THE CHILD COMES FIRST." Serving our children is one of the most important contributions one can make to society. Very important issues such as employment of teachers and other school personnel, building construction, purchasing equipment, etc., should be considered in light of how they affect the children's education.

An attempt must also be made to maintain a balance between fiscal responsibility and a commitment to quality education. There is an abiding satisfaction in knowing you are using the means available to provide, to the best of your ability, the educational opportunities needed by the children of our community. As a Board member, I will continue to strive to bring "EXCELLENCE IN EDUCATION" to Marlborough's students.

It was with deep regret and a sincere appreciation, that we accepted the resignation of Beverly Monsell as Marlborough School's principal, effective January 31, 1996. A search committee, with community involvement, will be established in the spring to begin the process of selecting a new principal.

We also have a teacher who has retired. It is also with deep regret when we lose dedicated staff. Mary Lou LaCoste retired in June of 1995 with over 30 years of service to the Marlborough School District. The Board accepted her retirement with regret and I take this opportunity to express the Board's appreciation to Mary Lou for her many years of service to the Marlborough School Community.

The Board and community have a challenge ahead of us if we want to be able to continue to strive and maintain the "Excellence in Education" that we, as a Board, and you, as the community, have come to expect.

*John F. Fletcher, Chair
Marlborough School Board*

MARLBOROUGH GRADUATING CLASS OF 1996

GRADE 8

Tony Bashaw
Jessica Belfa
Isaac Cobb
Phillip Davis
Jayme Dudek
Corey Everard
Lee Frazier
Evan Goodale
Andrew Gregoire
Christopher Henderson
Justin Jones
Blair Luebke
Krystal Massey
Russell Milburn
Kellie Painchaud
Brandy Penna
Kristen Raasoch
Hannah Redfield
William Robbins
Iris Smith
Tabitha Smith
Jonathan Targett
Christopher Thibodeau
Stephanie Voudren
Hamilton Williams
Jeremy Yeglinski

GRADE 12

Daniel Blake
Melissa Chadwick
Jason Chambers
Rachelle Chase
Toni Fielders
Elizabeth Hamshaw
Lee Hope
Karen Krinsky
Jennie MacKenzie
Kellie Marcotte
Andrew Patnode
Nicole Rogalski
Jeremy Skiffington
Jessica Sundstrom
Jason Thompson

ADMINISTRATIVE REPORT

If the Marlborough School District was a baseball team, I could say that the district was going through a rebuilding year -- a rebuilding year in that personnel at the school worked hard to provide quality programming with fewer resources. It could also be viewed as a rebuilding year in that one of the primary decisions before the community will be whether or not to reinstate items (cutbacks in programs, reductions in staff and instructional materials, and delays in maintenance projects) that were eliminated from the current operating budget as the district tried to make room for unanticipated increases in special education costs and tuitions to Keene High School.

As part of the rebuilding program, the school administration and school board have developed a proposed budget that attempts to reinstate some of the things that were eliminated from the budget. The reinstatement of the principal's position to full time is proposed in response to parental and community feedback related to the availability of the principal over the summer months. The reinstatement of time to the physical education, music, and art programs will allow enough time for students to receive instruction in health at the middle school level, instrumental music instruction, and the opportunity for both first grades to have art, music and physical education. To meet the school's needs in the library, money has been reinstated to provide for a part-time, certified media generalist and library aide. This will allow the students at the school to have access to the library every day, all day.

The board has also budgeted for several maintenance concerns that it does not feel can go unattended any longer. Some of these include things such as electrical upgrades, classroom and bathroom refurbishing, and the telephone system.

To the credit of the staff at Marlborough School, many positive things have happened this year. I am tremendously pleased with the staff's efforts to look very closely at what and how it does what it does from the perspective of the school truly meeting the needs of all children. The aim or focus of the staff has been to provide quality education in a consistent manner. The staff has committed to a discussion and assessment of its ability to provide quality learning opportunities for the children. This has resulted in greater flexibility of scheduling, a greater emphasis on assessment (and different types of assessment) of student performance, increased expectations, and change in teaching style and subject matter content to more adequately meet the needs of talented students.

The efforts that were initiated last year to increase the use of technology continues to gather momentum. Students in kindergarten through grade eight now receive instruction in this area. This instruction has been reinforced by the staff's efforts to integrate the use of technology into their classroom activities.

The staff has also continued its efforts to improve communication with parents and community members. One notable example of this has been the restructuring of the school's annual open house. This year the "traditional" open house has been changed to allow for more frequent meetings at which the presentations are intended to be more informative and more relevant, that is, more specific in reference to certain classroom activities.

Another example of ways in which the school has tried to communicate and involve community members is through an outreach program with senior citizens. This year eighth graders have been writing to senior citizens. This has proven to be quite beneficial not only through new lines of communication being opened, but also many of the students are learning a great deal about the history of Marlborough.

The goal of effective communication is critical as the school board works to develop and present a budget to the community that will meet the needs of the children and desires of the community while, at the same time, be affordable and supported by the community. I encourage community members to spend time learning about the operation and needs of the school. This will provide for an informed vote at the District Meeting on Saturday, March 2, 1996, at 10:00 a.m.

Phillip G. McCormack, Ed.D.
Superintendent of Schools

PRINCIPAL'S REPORT

ENROLLMENT COMPARISONS

GRADE	OCT., 1994	OCT., 1995
K	18	21
R	4	5
1	32	22
2	26	30
3	33	27
4	24	29
5	30	23
6	32	31
7	30	29
8	25	27
TOTALS	254	244

The staff began this year with a focus and a structure to take an in depth look at the language arts and math programs. We began to analyze teaching methods, the availability of textbook and educational materials, our assessment practices and the resources that we use to guide our curriculum. The budget process reached a point during the year when it eventually consumed most of our time outside of the classroom, and the time we had hoped to spend in a more productive effort to improve our programs was somewhat redirected. Indeed, this year of frustration for the community and the school staff brought us to the reality that Marlborough is facing difficult times of uncertainty. How do we provide quality education for our children that keeps up with the pace of ever new and changing information, complicated by the incredible issues that children are bringing to school? The bottom line is, how do we provide the best quality education to every child at a reasonable cost? Regardless of these complicated issues, we did make progress last year in our endeavors and set a strong foundation for program development and improvement for the 1995-1996 school year.

Every student does not fit the regular school model; and some, especially as they reach middle school age, need to realize the connection between what they learn in school and the job place. School staff members Chris LaClair and Sue Pomasko designed an alternative program for middle school students. They arranged a work/study program with local businesses: the Marlborough Nursery School, Cheshire Floral Farm, and Greg Orkin's Laundromat. Students' experiences in this program brought the job and what they learn in school together in a real and meaningful way. This program was very successful and truly made a difference! We would not have accomplished this kind of success with these students without the support of the businesses that were willing to hire for experience, not money. Thank you!

Academically speaking, Keene High School reports that students from Marlborough rank among the top students in the academic areas and that many of our graduates pursue a college degree. Math Counts and Math Olympiads are two competitive programs in which our middle school students participate and our top students have tested eligible to take the high school level SATs. Marta Nielson coached our third grade Olympics of the Mind team, which participated in the state meet in Keene. Plans for the fourth through eighth grades to participate in the national Geography Bee are also in place. Our local top contender will have his/her sights on entering the state competition. Our second year of experience with the New Hampshire Third Grade Assessment was much improved from our first year. The next State Assessment will include sixth and tenth grades.

The budget was frozen midway through the year, and a reduced budget for the following year meant that there were no building projects during the summer months.

Chapter 2 grant monies purchased two computers for the computer lab. Eisenhower grant funds allowed Bob Baker and Bev Straneva to attend the statewide technology conference in Nashua. Chapter 1 funds continue to support our supplemental reading program. JoAnn Robinson and the Marlborough Historical Society won a grant for the Fabric of Marlborough which received acclaim as a Partnership Award Recipient from the State of New Hampshire.

The staff and I remain dedicated to quality education for every child in our school.

Beverly A. Monsell, *Principal*
Marlborough School

MARLBOROUGH SCHOOL DISTRICT
REPORT OF SCHOOL DISTRICT TREASURER
FISCAL YEAR JULY 1, 1994 TO JUNE 30, 1995

Treasurer's Bank Balance - 7/1/94	\$154,169.53
Received from Selectmen:	
Current Appropriation	\$1,921,980.00
Deficit Appropriation	55,000.00
Revenue from State Treasurer:	
All except School Lunch Reimb.	114,601.03
School Lunch Reimbursement	15,052.00
Received from Tuitions	1,121.04
Trust Funds - School Income &	
Scholarships	3,546.25
Funds from Expendable Trust	19,874.00
Interest on Bank Deposits	1,770.83
From all other sources	69,696.13
Total Receipts	<u>\$2,202,641.28</u>
Total Amount Available for Fiscal Year	\$2,356,810.81
Less School Board Orders Paid	<u>\$2,319,194.07</u>
Balance on Hand - 6/30/95	<u>\$37,616.74</u>

Signed: July 10, 1995

/s/Oliver F. Derby
District Treasurer

MARLBOROUGH SCHOOL DISTRICT
REPORT OF SCHOOL DISTRICT TREASURER
1995 DETAILED STATEMENT OF RECEIPTS

Current appropriations	\$1,921,980.00
Deficit appropriations	55,000.00
School Lunch Dept. - Lunch & Milk	40,024.53
State Treasurer - Medicaid Reimb.	4,487.50
State Treasurer - Lunch Reimb.	15,052.00
State Treasurer - Foundation Aid	59,920.41
State Treasurer - Basic SPED	12,370.06
State Treasurer - Building Aid	10,133.52
State Treasurer - Block Grant	5,584.00
State Treasurer - Chapter I	22,105.94
Other Towns - Tuitions	1,121.04
Trustees - Trust Fund Income	496.25
Trustees - Scholarships	3,050.00
Trustees - Expendable Trust	19,874.00
Various Refunds	28,806.60
School Clerk - Filing Fees	2.00
Banks - Deposit Interest	1,770.83
School Board - Sale of Equipment	<u>863.00</u>
TOTAL RECEIPTS	<u>\$2,202,641.28</u>

OFFICERS, TEACHERS & EMPLOYEES OF
THE MARLBOROUGH SCHOOL DISTRICT

Edward Goodrich, Jr., Moderator
Oliver F. Derby, Clerk & Treasurer

SCHOOL BOARD

John F. Fletcher, Chair Term Expires 1995
David R. Durocher Term Expires 1996
Marjorie J. Shepardson Term Expires 1997

ADMINISTRATION

Phillip G. McCormack, Ed.D. Superintendent of Schools
Paul L. Bartolomucci Assistant Superintendent for Keene
Richard M. Pike Assistant Superintendent for Towns
Deane B. Haskell Assistant Superintendent for Business
Patricia Trow Parent Manager of Personnel Services
Bruce Thielen Director of Special Education

STAFF

	Degree	Experience
Beverly Monsell	M.Ed.	18 years
Robert Baker	B.S.	14 years
Suellen C. Buffum	B.S.	18 years
Vivian Chiang	B.S.	4 years
Donna L. Dearth	M.Ed.	12 years
Melinda Dimick	B.S.	0 years
Linda Frazier	B.E.	20 years
Elizabeth Homeyer	B.E.	13 years
Karen O. Johnson	B.E.	10 years
Patricia J. Kelliher	M.A.	38 years
Christine P. LaClair	M.Ed.	15 years
Susan Leach	M.A.	24 years
Dorothy W. Ledwith	B.E.	33 years
Rilda Letourneau	B.S.	1 year
George H. Mason, Jr.	B.S.	18 years
Ron McIntire	M.A.T.	16 years
Mee Yin Morrison	B.A.	0 years
Susan Pomasko	B.S.	3 years
Joyce Puleo	B.S.	6 years
JoAnn Robinson	B.E.	12 years
Lawrence Taylor	B.S.	17 years
Janet Kenney	Secretary	
Maria Ginn	School Nurse, B.S.	
Ilona Berry	Media Generalist, B.S.	
Tammy Coutts	Title I Aide	
Karen Wagner	Title I Aide	
Jane Alling-MacLachlan	Kindergarten Aide	
Diana Gallup	Instructional Associate	
Susan E. Mastronunzio	Instructional Associate	
Diane Kelly	Food Service	
Kathleen Lewis	Lunchroom Aide	
Shirley Mitchell	Lunchroom Aide	
Deborah Williams	Food Service	
James Machado	Custodian	
John Smith	Lead Custodian	

STATE OF NEW HAMPSHIRE
SCHOOL WARRANT

To the inhabitants of the school district in the Town of Marlborough qualified to vote in District affairs:

You are hereby notified to meet at the Elementary School Gymnasium in said District on the 12th day of March, 1996, at 1:00 O'Clock in the afternoon to bring in your votes for the election of school district officers. The polls will open not later than 1:00 p.m., nor close earlier than 9:00 p.m.

ARTICLE 1: To choose all necessary school district officers:

- A member of the school board for a three-year term
- A moderator for a three-year term
- A clerk for a three-year term
- A treasurer for a three-year term, beginning July 1, 1996

ARTICLE 2: (By Petition) Shall we adopt the provisions of R.S.A. 40:13 to allow official ballot voting on all issues before the Marlborough School District?

Given under our hands at said Marlborough, this 6th day of February, 1996.

John F. Fletcher, Chair
David R. Durocher
Marjorie J. Shepardson

STATE OF NEW HAMPSHIRE SCHOOL WARRANT

To the inhabitants of the school district in the Town of Marlborough qualified to vote in District affairs:

You are hereby notified to meet at the Marlborough Elementary School in said District on the 2nd day of March, 1996, at 10:00 a.m. to act upon the following articles:

ARTICLE 1: To hear the reports of agents, auditors, committees or officers chosen and to pass any vote relating thereto.

ARTICLE 2: To see if the District will vote to raise and appropriate the sum of One Thousand (\$1,000.00) Dollars to develop a public education endowment foundation for Marlborough School, or to take any other action in relation thereto. *(The school board supports favorable action on this warrant article.)*

ARTICLE 3: To see if the District will vote to raise and appropriate a sum of Ninety-Seven Thousand Eight Hundred (\$97,800.00) Dollars of which a sum of Forty-Eight Thousand Nine Hundred (\$48,900.00) Dollars will be the District's portion of a matching commitment for Community Development Block Grant (CDBG) funds for major renovations and construction at Marlborough School, in the event that the Cheshire County ADA Project grant application is awarded by the New Hampshire Office of State Planning, and to see if the District will fund the District's share of said construction and renovation by transfer of funds from the Capital Reserve Fund, established by the voters on March 9, 1989, or by general taxation, or to take any other action in relation thereto. This is a Cheshire County grant to be distributed among county towns and schools only. The approval of this article does not affect the community's existing or future CDBG applications. *(The school board supports favorable action on this warrant article.) (Majority Vote Required.)*

ARTICLE 4: To see if the District will authorize the formation of an SAU Study Committee with responsibilities as outlined in HB 1610, or to take any other action in relation thereto. *(The school board supports favorable action on this warrant article.)*

ARTICLE 5: To see if the District will vote to discontinue the expendable general fund trust fund known as the Heating System Fund (as of June 30, 1996) established by the voters of the District at the March 5, 1994, District Meeting. Said funds, with accumulated interest to June 30, 1996, to be transferred to the general fund, or to take any other action in relation thereto. *(The school board supports favorable action on this warrant article.)*

ARTICLE 6: To see if the District will appropriate and authorize the school board to transfer up to Ten Thousand One Hundred Thirty-Three (\$10,133.00) Dollars of its unencumbered funds, if any, remaining on hand at the end of fiscal year, June 30, 1996, to the Capital Reserve Fund established by the voters on March 9, 1989, for the purposes of construction and/or renovation of buildings and/or related costs to said construction and/or renovation, or to take any other action in relation thereto. *(The school board supports favorable action on this warrant article.)*

ARTICLE 7: To see if the District will vote to raise and appropriate the sum of Three Hundred Fifty (\$350.00) Dollars to support the efforts of the Claremont Lawsuit Coalition, Inc., or to take any other action in relation thereto. *(The school board supports favorable action on this warrant article.)*

ARTICLE 8: To see what sum of money the District will vote to raise and appropriate for the support of schools, for the salaries of school district officials and agents, and for the statutory obligations of the District, or to take any other action in relation thereto. *(The school board supports favorable action on this warrant article.)*

ARTICLE 9:

(By Petition) Shall we adopt the provisions of R.S.A. 40:13 to allow official ballot voting on all issues before the Marlborough School District? *(For discussion purposes only.)*

ARTICLE 10:

To transact any other business which may legally come before this meeting. Given under our hands at said Marlborough this 6th day of February, 1996.

John F. Fletcher, Chair
David R. Durocher
Marjorie J. Shepardson

COMPLIANCE STATEMENT

This school district receives federal financial assistance. In order to continue receiving such federal financial assistance, this school district will not discriminate in their educational programs, activities or employment practices on the basis of race, language, sex, age, or handicapping condition, under the provisions of Title IX of the 1972 Educational Amendments; Section 504 of the Rehabilitation Act of 1973.

Complaints regarding compliance with Title IX regulations should be submitted in writing to the Title IX liaison for School Administrative Unit 29, the Personnel Manager, 34 West Street, Keene, New Hampshire.

Complaints regarding compliance with Rehabilitation Act of 1973 - Section 504 should be submitted in writing to the Director of Special Education, 34 West Street, Keene, New Hampshire.

Phillip G. McCormack, Ed.D.
Superintendent of Schools

MARLBOROUGH SCHOOL DISTRICT

MARLBOROUGH SCHOOL DISTRICT 1996/97 PROPOSED BUDGET

EXPENDITURE ACCOUNTS

	1995-96 BUDGET	1996-97 BUDGET	% CHANGE
REGULAR INSTRUCTION			
Teachers' Salaries	\$531,813	\$578,577	
Aides' Salaries	\$17,902	\$9,947	
Substitutes' Salaries	\$8,625	\$8,625	
Fringe Benefits	\$122,707	\$165,405	
Repair Equipment	\$600	\$990	
High School Tuition	\$568,344	\$688,320	
Materials	\$20,950	\$36,678	
Equipment/Software	\$1,221	\$3,611	
TOTALS	\$1,272,062	\$1,492,153	17.30%
SPECIAL EDUCATION			
Teachers' Salaries	\$59,539	\$65,632	
Aides' Salaries	\$17,220	\$17,714	
Tutors' Salaries	\$32,400	\$21,600	
Fringe Benefits	\$31,011	\$27,856	
OT/PT	\$12,960	\$12,960	
Tuition	\$169,449	\$170,777	
Materials	\$923	\$770	
TOTALS	\$323,502	\$317,309	-1.91%
EXTRACURRICULAR			
Salaries	\$3,600	\$3,600	
Fringe Benefits	\$363	\$363	
Assemblies/Officials	\$1,780	\$2,045	
Materials	\$1,621	\$734	
Equipment/Uniforms	\$1,436	\$1,712	
Dues	\$405	\$270	
TOTALS	\$9,205	\$8,924	-3.05%
ATTENDANCE SERVICES			
Salaries	\$100	\$100	
TOTALS	\$100	\$100	0.00%

ANNUAL SCHOOL DISTRICT MEETING

PROPOSED 1996-1997 BUDGET

MARCH 2, 1996

	1995-96 BUDGET	1996-97 BUDGET	% CHANGE		1995-96 BUDGET	1996-97 BUDGET	% CHANGE
GUIDANCE SERVICES				SCHOOL BOARD/SAU			
Salaries	\$39,740	\$41,234		Salaries-District Officials	\$3,610	\$3,610	
Fringe Benefits	\$11,469	\$12,172		Fringe Benefits	\$276	\$276	
Testing/Evaluation	\$1,800	\$2,920		Legal/Audit/District Meeting	\$5,570	\$20,670	
Materials	\$1,112	\$324		Insurance/Advertising	\$1,793	\$1,870	
TOTALS	\$54,121	\$56,650	4.67%	Dues	\$2,308	\$2,320	
				Other Expenses	\$1,250	\$1,250	
HEALTH SERVICES				SAU #29	\$136,642	\$131,303	
Salaries	\$16,025	\$18,336		TOTALS	\$151,449	\$161,299	6.50%
Fringe Benefits	\$1,354	\$1,564					
Physician Services	\$1,600	\$1,600		SCHOOL ADMINISTRATION			
Materials/Dues	\$767	\$590		Administrative Stipend	\$1,500	\$1,500	
TOTALS	\$19,746	\$22,090	11.87%	Principal's Salary	\$42,732	\$47,000	
				Secretary's Salary	\$20,767	\$21,391	
PSYCH/SPEECH PROGRAM				Fringe Benefits	\$15,767	\$18,755	
TOTALS	\$25,820	\$28,180	9.14%	Staff Development	\$950	\$950	
				Telephone	\$3,800	\$3,800	
STAFF DEVELOPMENT				Postage	\$1,100	\$1,100	
Salaries/Bene-Curr Devel.	\$694	\$694		Copier Maintenance	\$0	\$2,951	
Course Reimbursement	\$4,750	\$5,000		Repairs/Mileage	\$727	\$200	
Conference/Workshops	\$400	\$400		Supplies/Software	\$1,285	\$1,370	
In-Service Training	\$400	\$400		TOTALS	\$88,628	\$99,017	11.72%
TOTALS	\$6,244	\$6,494	4.00%				
				BUILDING SERVICES			
MEDIA SERVICES				Salaries	\$38,984	\$40,099	
Media Generalist Salary	\$12,020	\$25,950		Fringe Benefits	\$16,252	\$17,220	
Library Aide	\$0	\$3,528		Maintenance Services	\$9,736	\$27,336	
Fringe Benefits	\$1,016	\$10,585		Insurance	\$7,489	\$7,678	
Media Services	\$2,027	\$2,067		Supplies	\$5,340	\$5,704	
Repair Equipment	\$500	\$500		Bottled Gas	\$900	\$900	
Materials	\$1,605	\$4,460		Electricity	\$17,770	\$18,747	
Equip/Furniture	\$371	\$371		Heat	\$7,500	\$7,500	
TOTALS	\$17,539	\$47,461	170.60%	Equipment	\$0	\$400	
				TOTALS	\$103,951	\$125,582	20.81%
				PUPIL TRANSPORTATION			
				Regular Transportation	\$72,059	\$74,941	
				Field Trips/Athletics	\$2,730	\$3,000	
				Special Needs Transportation	\$46,589	\$28,518	
				TOTALS	\$121,378	\$106,459	-12.29%

MARLBOROUGH SCHOOL DISTRICT
1996/97 PROPOSED BUDGET

	1995-96 BUDGET	1996-97 BUDGET	% CHANGE	ANTICIPATED REVENUES			% CHANGE	DOLLAR CHANGE
				BUDGET 1995/96	PROPOSED 1996/97			
STAFF SERVICES								
Staff Physicals	\$1,190	\$1,612						
TOTALS	\$1,190	\$1,612	35.46%					
OTHER EXPENSES								
Trust Funds/Scholarships	\$3,700	\$3,700	0.00%	Unreserved Fund Balance	\$24,601	\$24,601		
TOTALS	\$3,700	\$3,700		Amount Raised By Taxes	\$2,046,078	\$2,276,825	11.28%	\$230,747
				Interest	\$2,500	\$2,500		
DEBT SERVICES				Lunch Local	\$35,000	\$35,000		
Principal	\$0	\$0		Trust Funds-Scholarships	\$2,700	\$2,700		
Interest on Catastrophic Aid Borrowing	\$1,121	\$0		Trust Funds	\$1,000	\$1,000		
TOTALS	\$1,121	\$0	-100.00%	Guidance Reimbursement	\$10,205	\$10,681		
				Media Generalist Reimbursement	\$0	\$14,493		
				NH Foundation Aid	\$104,495	\$108,084		
FUND TRANSFERS				NH Building Aid	\$10,133	\$10,133		
Federal Programs	\$5,591	\$5,591		NH Handicapped Aid	\$10,108	\$0		
School Lunch	\$55,000	\$55,000		Handicapped Aid Borrowing	\$20,923	\$0		
TOTALS	\$60,591	\$60,591	0.00%	NH Child Nutrition	\$1,500	\$1,500		
				Medical Reimbursement	\$1,000	\$5,000		
DEFICIT APPROPRIATION				Gas Tax Refund	\$500	\$500		
	\$55,000	\$0		Lunch-Federal	\$18,500	\$18,500		
				Other Federal	\$26,104	\$28,104		
GRAND TOTALS	\$2,315,347	\$2,537,621	9.60%	TOTALS	\$2,315,347	\$2,537,621	9.60%	\$222,274

ASSETS	Acct.No.	(1)	(2)	(3)	(4)	(5)
Current Assets			Special Revenue	Capital Projects	Food Service	Capital Reserve
1. Cash	100	25,597.09			14,062.47	97,266.74
2. Investments	110					
3. Taxes Receivable	120					
4. Interfund Receivables	130	3,527.28				
5. Intergovernmental Receivables	140					
6. Other Receivables	150	18,943.93	4,015.28			
7. Bond Proceeds Receivable	160					
8. Inventories	170	1,044.29				
9. Prepaid Expenses	180					
10. Other Current Assets	190					
11. Total Current Assets (lines 1-10)		49,112.59	4,015.28		17,393.47	97,266.74
Fixed Assets						
12. Machinery and Equipment	240					
13. Total Assets (lines 11 & 12)		49,112.59	4,015.28	1,222.00	17,393.47	97,266.74
LIABILITIES AND FUND EQUITY						
Current Liabilities						
14. Interfund Payables	400					
15. Intergovernmental Payables	410	14,179.23	2,327.28			
16. Other Payables	420	1,649.50	1,688.00			
17. Contracts Payable	430				4,098.87	
18. Bonds Payable	440					
19. Interest Payable	450					
20. Accrued Expenses	460					
21. Payroll Deductions and Withholdings	470	1,169.08				
22. Deferred Earnings	480					
23. Other Current Liabilities	490					
24. Total Liabilities (lines 14-23)		16,997.81	4,015.28	0.00	4,098.87	0.00
Fund Equity						
25. Unreserved Retained Earnings	740					
26. Reserve for Encumbrances	753	7,513.00				
27. Reserve for Special Purposes	760					
28. Unreserved Fund Balance	770	24,601.78	0.00	1,222.00	13,294.60	97,266.74
29. Total Fund Equity (lines 25-28)		32,114.78	0.00	1,222.00	13,294.60	97,266.74
30. TOTAL LIAB.&EQUITY (24&29)		49,112.59	4,015.28	1,222.00	17,393.47	97,266.74

MINUTES OF THE ANNUAL SCHOOL DISTRICT MEETING
OF THE MARLBOROUGH SCHOOL DISTRICT
Held on March 4, 1995

Meeting called to order at 1010 hours, prevailing time, by Moderator Edward C. Goodrich, Jr. The Middle School Chorus sang "Ode to Peace," after which the moderator introduced the officials, SAU 29 personnel, and staff present. A motion by Oliver Derby, supported by John Fletcher, was voted favorably by acclamation to allow non-voter employees of the district and the district's attorney to speak and give us information. The rules of the day were outlined by the moderator.

ARTICLE 1. Voted favorably by acclamation on the motion of Marjorie Shephardson, supported by John Fletcher, that the district receive the reports of agents, auditors, committees and officers as printed in the annual report.

ARTICLE 2. A motion was introduced by John Fletcher, supported by Lawrence Robinson, that the district appropriate the sum of Eight Thousand (\$8,000.00) Dollars for the purpose of paying for exterior door replacement at Marlborough School, and to authorize the withdrawal of said \$8,000.00 from the Capital Reserve Fund established by the voters of the district at the March, 1989 District Meeting. A vote by acclamation on this motion was inconclusive and a standing vote was taken with the following results:

Total number of votes cast	231
Voting in favor	103
Voting opposed	128

The moderator declared the article defeated.

ARTICLE 3. A motion was introduced by John Fletcher, supported by Marjorie Shephardson, to change the purpose of the Capital Reserve Fund established by the voters of the district at the March, 1989 District Meeting, following the withdrawal of funds as voted in Article 2, to the purpose of funding the special education needs of the district pursuant to R.S.A. 35:16, and to authorize the school board, as agents of the district, to withdraw Thirty Thousand (\$30,000.00) Dollars for said purpose. A ballot vote with a two-thirds approval was required for passage of this article. The results of the vote were as follows:

Total number of votes cast	234
Voting in favor	92
Voting opposed	142

The moderator declared the article defeated.

ARTICLE 4. Voted favorably by acclamation on the motion of John Fletcher, supported by Marjorie Shephardson, that this article be passed over.

ARTICLE 5. Voted favorably by acclamation on the motion of David Durocher, supported by John Fletcher, that the district authorize and empower the school board to borrow up to Thirteen Thousand, Eight Hundred Fifty-Five (\$13,855.00) Dollars representing the State of New Hampshire share of special education costs for the 1994-1995 school year pursuant to R.S.A. 198:20-D upon such terms and conditions as the school board determines in the best interests of the district; said sum together with the costs of borrowing to be repaid by the State of New Hampshire, pursuant to R.S.A. 186:C-18.

ARTICLE 6. A motion was introduced by David Durocher, supported by Marjorie Shephardson, that the district raise and appropriate the sum of Fifty-Five Thousand (\$55,000.00) Dollars to fund the anticipated deficit in the 1994-1995 budget, resulting from unanticipated special education and high school tuition costs.

Voted favorably by acclamation on the motion of Elizabeth Gordon, supported by Robert Thibodeau, that it is the sense of this meeting to have the state and federal government pick up all special education costs over and above our current year per pupil cost.

A motion introduced by John Fletcher, supported by Marjorie Shepardon, to recess the meeting until 1000 hours on Saturday, June 17, 1995, at the Marlborough School gymnasium was defeated by acclamation.

Voted favorably by acclamation on a motion introduced by John Fletcher, supported by David Durocher, that the meeting be recessed until 1000 hours on May 20, 1995 at the Marlborough School gymnasium.

The meeting was recessed at 1505 hours.

Attest:

Oliver F. Derby, Clerk
Marlborough School District

A true copy attest:

Oliver F. Derby

An amendment was introduced by Robert Thibodeau, supported by Doreen Thibodeau, that any money so appropriated to be used provided the spending freeze, now in effect, remains in effect and any unencumbered funds at the end of the 1994-1995 school year be used first to pay for these unanticipated costs; all money remaining as a result of this warrant article to be returned to the district for the purpose of offsetting the tax burden. The amendment was approved by acclamation.

A petition, requested by at least five voters, was read requesting a ballot vote on Article 6, as amended. The result of the ballot vote was as follows:

Total number of votes cast	192
Voting in favor	104
Voting opposed	88

The moderator declared that the article, as amended, was approved and accepted.

ARTICLE 7. Voted favorably by acclamation on the motion of David Durocher, supported by John Fletcher, that the district authorize and empower the school board to borrow up to Twenty-Three Thousand, Five Hundred (\$23,500.00) Dollars representing the State of New Hampshire share of special education costs for the 1995-1996 school year pursuant to R.S.A. 198:20-D upon such terms and conditions as the school board determines in the best interest of the district; said sum together with the costs of borrowing to be repaid by the State of New Hampshire, pursuant to R.S.A. 186:C-18.

ARTICLE 8. A motion was introduced by John Fletcher, supported by Marjorie Shepardon, that the district raise and appropriate the sum of Two Million, Two Hundred Fifty-Three Thousand, Four Hundred Seventy-Three (\$2,253,473.00) Dollars for the support of schools, for the salaries of school district officials and agents, and for the statutory obligations of the district. A petition, requested by at least five voters, was read requesting a ballot vote on Article 8. The result of the ballot vote was as follows:

Total number of votes cast	207
Voting in favor	49
Voting opposed	158

The moderator declared the article defeated.

A motion was introduced by Gary Langley, supported by David Cheney, to reconsider Article 8. When the moderator pointed out that this would not have the intended effect to prevent further reconsideration at this meeting, the motion and support were withdrawn.

ARTICLE 9. Voted favorably by acclamation on the motion of Marjorie Shepardon, supported by David Durocher, that the district authorize and empower the school board to develop a fee system for Marlborough high school students bussed to Marlborough School, subject to further legal investigation.

ARTICLE 10. A motion was introduced by Karen Wagner, supported by Sandra Swinburne, to vote to increase the representation on the Marlborough School Board to five members.

An amendment was then offered by Karen Wagner, supported by Sandra Swinburne, that the process will require the voters to elect three Board members in 1996 to the following terms:

- One for a three-year term (current position)
- One for a two-year term (new position)
- One for a one-year term (new position)

The amendment was voted favorably by acclamation.

The article, as amended, was then defeated by acclamation.

ARTICLE 11. Voted favorably by acclamation on the motion of Joanne A. Fortunato, supported by Robert Thibodeau, that we restrict reconsideration on Article 8 of the Marlborough School warrant.

MINUTES OF THE RECESSED ANNUAL SCHOOL DISTRICT MEETING
OF THE MARLBOROUGH SCHOOL DISTRICT
HELD ON MAY 20, 1995

Meeting reconvened at 1003 hours, prevailing time, by the Moderator, Edward C. Goodrich, Jr. The Pledge to the flag was led by the Moderator. The rules for the conduct of the meeting were given by the Moderator.

ARTICLE 11: Voted favorably by acclamation on the motion of John Fletcher, supported by David Durocher, that we return to Article 8 of the warrant.

ARTICLE 8: A motion was introduced by John Fletcher, supported by Marjorie Shepardon, that the District vote to raise and appropriate for the support of schools, for the salaries of school district officials and agents, and for the statutory obligations of the District, the sum of Two Million, Two Hundred Sixty Thousand, Three Hundred Forty-Seven (\$2,260,347.00) Dollars.

A motion was introduced by Dana Carley, supported by Anna Tilton, that the sum of Fifty-Seven Thousand, One Hundred Sixty-One (\$57,161.00) Dollars be added to the proposed total operating budget for 1995-1996 fiscal year with an advisory note that the \$57,161.00 be used to reinstate art, music, physical education and the media generalist to the current 1994-1995 level. A standing vote was taken with the following results:

Total number of votes	183
Votes in favor	79
Votes opposed	104

The Moderator declared the amendment defeated.

A motion was introduced by David Cheney, supported by Arthur Bottomley, that the proposed budget total be amended to be Two Million, One Hundred Ninety-Five Thousand, Three Hundred Forty-Seven (\$2,195,347.00) Dollars. A standing vote was taken with the following results:

Total number of votes	189
Votes in favor	70
Votes opposed	108

The Moderator declared the amendment defeated.

A secret ballot was then taken on the original motion with the following results:

Total number of votes cast	189
Votes in favor	113
Votes opposed	76

The Moderator declared the motion and the budget approved and adopted.

Voted favorably by acclamation on the motion of Gilda Goodrich, supported by Lawrence Robinson, that the meeting be adjourned. The meeting was adjourned at 1205 hours on May 20, 1995.

Attest:

Oliver F. Derby

District Clerk

A True Copy Attest:

Oliver F. Derby

MINUTES OF ANNUAL SCHOOL DISTRICT MEETING
OF THE MARLBOROUGH SCHOOL DISTRICT
FOR THE ELECTION OF OFFICERS
March 14, 1995

The meeting was called to order at 1300 hours, prevailing time, on March 14, 1995, by Moderator Edward C. Goodrich, Jr. The meeting was declared open under Article 1 for the election of officers from 1300 hours to 2100 hours.

The following transmittal was received from the Town Clerk giving the results of the election on March 14, 1995:

At a legal meeting of the voters of the Town of Marlborough, Cheshire County, State of New Hampshire, held on Tuesday, March 14, 1995, the following votes of those present and qualified to vote for Marlborough School District officials were by them in open meeting given to the Moderator, and said Moderator, in said meeting, in the presence of the Clerk and other election officials, and assisted by them, sorted and counted said votes and after the counting was completed made a public declaration of the whole number of votes cast, with the name of every person voted for and the number of votes for each person as follows:

NUMBER OF NAMES ON REGULAR CHECKLIST 1114

TOTAL NUMBER OF MARLBOROUGH SCHOOL DISTRICT BALLOTS CAST

REGULAR	388
ABSENTEE	24

MEMBER OF SCHOOL BOARD (Three Years)

John F. Fletcher	Had 242 votes
Elliott B. Pawski	Had 155 votes
Scattering	Had 8 votes

A true record, attest:

Patricia R. Derby
Town Clerk

A true copy of record, attest:

Oliver F. Derby
School District Clerk

Voted favorably by acclamation on the motion of Patricia R. Derby, supported by Lawrence Robinson, that the meeting be adjourned. The meeting was adjourned at 2300 hours on March 14, 1995.

A true copy attest:

Oliver F. Derby
District Clerk

Attest:

Oliver F. Derby
District Clerk

Plodzick & Sanderson Professional Association

193 North Main Street Concord, N.H. 03301 (603) 225-6996

INDEPENDENT AUDITOR'S REPORT ON FINANCIAL PRESENTATION

To the Members of the School Board
Marlborough School District
Marlborough, New Hampshire

We have audited the accompanying general-purpose financial statements of the Marlborough School District as of and for the year ended June 30, 1995. These general-purpose financial statements are the responsibility of the School District's management. Our responsibility is to express an opinion on these general-purpose financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards and *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general-purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general-purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general-purpose financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

The general-purpose financial statements referred to above do not include the general fixed assets account group which should be included in order to conform with generally accepted accounting principles. As is the case with most municipal entities in the State of New Hampshire, the Marlborough School District has not maintained historical cost records of its fixed assets. The amount that should be recorded in the general fixed assets account group is not known.

In our opinion, except for the effect on the financial statements of the omission described in the preceding paragraph, the general-purpose financial statements referred to above present fairly, in all material respects, the financial position of the Marlborough School District, as of June 30, 1995, and the results of its operations and the cash flows of its nonexpendable trust funds for the year then ended in conformity with generally accepted accounting principles.

Our audit was made for the purpose of forming an opinion on the general-purpose financial statements taken as a whole. The combining and individual fund financial statements listed in the table of contents are presented for purposes of additional analysis and are not a required part of the general-purpose financial statements of the Marlborough School District. Such information has been subjected to the auditing procedures applied in the audit of the general-purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general-purpose financial statements taken as a whole.

Marlborough School District Independent Auditor's Report on Financial Presentation

In accordance with *Government Auditing Standards*, we have also issued a report dated November 3, 1995 on our consideration of the Marlborough School District's internal control structure and a report dated November 3, 1995 on its compliance with laws and regulations.

Paul J. Mueing

PLODZIK & SANDERSON
Professional Association

November 3, 1995

